19925 Stevens Creek Blvd., #100 Cupertino, CA 95014 (408) 421-5144 meenabk.cpa@gmail.com www.meenabk.com

November 14, 2022

ONE SCHOOL AT A TIME, INC. P.O. Box #D, 2450 Alvin Avenue SAN JOSE, CA 95151

Dear Board Members:

Your 2021 Federal Return of Organization Exempt from Income Tax will be electronically filed with the Internal Revenue Service upon receipt of a signed Form 8879-TE - IRS e-file Signature Authorization. No tax is payable with the filing of this return.

Your 2021 California Exempt Organization Annual Information Return will be electronically filed with the State of California upon receipt of a signed Form 8453-EO. No tax is payable with the filing of this return.

Enclosed is your California Registration/Renewal Fee Report to the Attorney General. The original should be signed at the bottom of page one. There is a fee due of \$100 payable by November 15, 2022. Make the check or money order payable to "Department of Justice" and mail your California report on or before November 15, 2022 to:

REGISTRY OF CHARITABLE TRUSTS P.O. BOX 903447 SACRAMENTO, CA 94203-4470

Please be sure to call us if you have any questions.

Sincerely,

Meenakshi B.Kandukuri,CPA

2021 FEDERAL EXEMPT ORGANIZATION TAX SUMMARY										
ONE SCHOOL AT A TIME, INC.										
DEVENUE	2021	2020	DIFF							
REVENUE CONTRIBUTIONS AND GRANTS INVESTMENT INCOME OTHER REVENUE	842,302 31 -25,281	435,243 1,280 -1,110	407,059 -1,249 -24,171							
TOTAL REVENUE	817,052	435,413	381,639							
EXPENSES  GRANTS AND SIMILAR AMOUNTS PAID OTHER EXPENSES	316,800 16,791	366,200 1,831	-49,400 14,960							
TOTAL EXPENSES	333,591	368,031	-34,440							
NET ASSETS OR FUND BALANCES REVENUE LESS EXPENSES. TOTAL ASSETS AT END OF YEAR TOTAL LIABILITIES AT END OF YEAR. NET ASSETS/FUND BALANCES AT END OF YEAR.	483,461 944,473 0 944,473	67,382 461,012 0 461,012	416,079 483,461 0 483,461							

2021 CALIFORNIA 199 T	PAGE 1							
ONE SCHOOL AT A TIME, INC.								
DECEMBER AND DEVENUES	2021	2020	DIFF					
RECEIPTS AND REVENUES  GROSS SALES OR RECEIPTSGROSS CONTRIBUTIONS, GIFTS, & GRANTSTOTAL GROSS RECEIPTSTOTAL COSTS	2,831 842,302 845,133 0	15,191 435,243 450,434 0	-12,360 407,059 394,699 0					
TOTAL GROSS INCOME	845,133	450,434	394,699					
TOTAL EXPENSES EXCESS RECEIPTS OVER EXPENSES	361,672 483,461	383,052 67,382	-21,380 416,079					
FILING FEE FILING FEE BALANCE DUE	0	0	0					

2021

## **GENERAL INFORMATION**

PAGE 1

ONE SCHOOL AT A TIME, INC.

20-2043649

### FORMS NEEDED FOR THIS RETURN

FEDERAL: 990, SCH A, SCH B, SCH F, SCH G, SCH O, 8868 CALIFORNIA: 199, SCH B, 8453-EO, E-FILE INSTRUCTIONS, RRF-1

### **CARRYOVERS TO 2022**

NONE

## Form **8879-TE**

# IRS e-file Signature Authorization for a Tax Exempt Entity

or calendar year 2021, or fiscal year beginning , 2021, and ending , 20			
	or calendar year 2021, or fiscal year beginning	, 2021, and ending	, 20

or fiscal year beginning \_\_\_\_\_\_\_, 2021, and ending \_\_\_\_\_\_, 20 \_\_\_\_\_.

► Do not send to the IRS. Keep for your records.

EIN or SSN

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form8879TE for the latest information.

2021

OMB No. 1545-0047

ONE SCHOOL AT A TIME, INC.	20-2043649
Name and title of officer or person subject to tax	
PADMANABHA RAO MELANAHALLI PRESIDENT	
Part I Type of Return and Return Information	
Check the box for the return for which you are using this Form 8879-TE and enter the applicand Form 5330 filers may enter dollars and cents. For all other forms, enter whole do 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed wit 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you en the below. Do not complete more than one line in Part I.	ollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, th this form was blank, then leave line 1b, 2b, 3b, 4b, 5b,
1a Form 990 check here ▶ X b Total revenue, if any (Form 990, Part VIII, c	olumn (A), line 12) <b>1b</b> 817,052.
	2b
	0-PF, Part V, line 5) <b>4b</b>
	5b
	6b
	7b
8a Form 5227 check here b FMV of assets at end of tax year (Form 522)	7, Item D)
	9b
10a Form 8038-CP check here. b Amount of credit payment requested (Form	
Part II Declaration and Signature Authorization of Officer or Perso	on Subject to Tax
Under penalties of perjury, I declare that X I am an officer of the above entity or	I am a person subject to tax with respect to
Iname of entity) and that I have examined a copy of the 2021 electronic return and accompanying schand that I have examined a copy of the 2021 electronic return and accompanying schand belief, they are true, correct, and complete. I further declare that the amount in Felectronic return. I consent to allow my intermediate service provider, transmitter, or RS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejectocessing the return or refund, and (c) the date of any refund. If applicable, I authorize the nitiate an electronic funds withdrawal (direct debit) entry to the financial institution account of the federal taxes owed on this return, and the financial institution to debit the entry J.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior inancial institutions involved in the processing of the electronic payment of taxes to nquiries and resolve issues related to the payment. I have selected a personal identification and, if applicable, the consent to electronic funds withdrawal.	Part I above is the amount shown on the copy of the electronic return originator (ERO) to send the return to the electron of the transmission, (b) the reason for any delay in U.S. Treasury and its designated Financial Agent to indicated in the tax preparation software for payment y to this account. To revoke a payment, I must contact the to the payment (settlement) date. I also authorize the receive confidential information necessary to answer
PIN: check one box only	
X I authorize MEENAKSHI B. KANDUKURI, CPA to ERO firm name	enter my PIN 00003 as my signature  Enter five numbers, but do not enter all zeros
on the tax year 2021 electronically filed return. If I have indicated within this retagency(ies) regulating charities as part of the IRS Fed/State program, I also authorize return's disclosure consent screen.	
As an officer or person subject to tax with respect to the entity, I will enter my PIN as return. If I have indicated within this return that a copy of the return is being filed with the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.	a state agency(ies) regulating charities as part of
Signature of officer or person subject to tax	Date ►
Part III Certification and Authentication	
ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.	77235655959 Do not enter all zeros
I certify that the above numeric entry is my PIN, which is my signature on the 2021 elect am submitting this return in accordance with the requirements of <b>Pub. 4163</b> , Mode Providers for Business Returns.	tronically filed return indicated above. I confirm that I ernized e-File (MeF) Information for Authorized IRS <i>e-file</i>
ERO's signature ► MEENAKSHI B.KANDUKURI, CPA	Date ►
ERO Must Retain This Form —	See Instructions

Do Not Submit This Form to the IRS Unless Requested To Do So

## Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return. ► Go to www.irs.gov/Form8868 for the latest information. OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

Automati	c 6-Month Extension of Time. Only sub	mit origin	al (no copies needed).			
	ions required to file an income tax return other t			os, RE	MICs, and t	rusts must
use Form /	004 to request an extension of time to file incom  Name of exempt organization or other filer, see instructions.	ie tax returni	S.	Тахра	yer identification	n number (TIN)
Type or	(111)					
print	20-	20-2043649				
File by the	ONE SCHOOL AT A TIME, INC.  Number, street, and room or suite number. If a P.O. box, see	instructions.		1-0		
due date for filing your	P.O. BOX #D, 2450 ALVIN AVENU	JE				
return. See instructions.	City, town or post office, state, and ZIP code. For a foreign ac	ldress, see instru	uctions.			·
	SAN JOSE, CA 95151					
Enter the R	eturn Code for the return that this application is	for (file a se	parate application for each return)			01
Application Is For		Return Code	Application Is For			Return Code
	r Form 990-EZ	01	Form 1041-A			08
Form 4720	(individual)	03	Form 4720 (other than individual)			09
Form 990-P	F	04	Form 5227			10
Form 990-T	(section 401(a) or 408(a) trust)	05	Form 6069			11
	(trust other than above)	06	Form 8870			12
Form 990-T	(corporation)	07				
<ul><li>If the or</li><li>If this is check the</li></ul>	ne No. • (408) 505-7776  ganization does not have an office or place of but for a Group Return, enter the organization's founds box •	ır digit Group	ne United States, check this box	f this is	for the wh	ole group,
for the	est an automatic 6-month extension of time until e organization named above. The extension is fo calendar year 20 21 or tax year beginning, 20	r the organiz		zation	return	
	tax year entered in line 1 is for less than 12 mor nange in accounting period	nths, check r	reason: Initial return Fir	nal retu	ırn	
3a If this nonre	application is for Forms 990-PF, 990-T, 4720, or fundable credits. See instructions	6069, enter	the tentative tax, less any	3 a	\$	0.
<b>b</b> If this tax pa	application is for Forms 990-PF, 990-T, 4720, or syments made. Include any prior year overpayments	6069, enter ent allowed a	any refundable credits and estimated as a credit	3 b	\$	0.
c Balan EFTPS	<b>ce due.</b> Subtract line 3b from line 3a. Include yo S (Electronic Federal Tax Payment System). See	ur payment of instructions	with this form, if required, by using	3 c	\$	0.
Caution: If payment ins	you are going to make an electronic funds withd structions.	rawal (direct	debit) with this Form 8868, see Form 8	453-TE	and Form	8879-TE for

payment instructions.

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2022)

### Form **990**

**Return of Organization Exempt From Income Tax** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

, 2021, and ending , 20 For the 2021 calendar year, or tax year beginning Check if applicable: D Employer identification number Address change ONE SCHOOL AT A TIME, INC. 20-2043649 P.O. BOX #D, 2450 ALVIN AVENUE Telephone number Name change SAN JOSE, CA 95151 4085057776 Initial return Final return/terminated Amended return **G** Gross receipts \$ 845,133. H(a) Is this a group return for subordinates F Name and address of principal officer: Application pending X **H(b)** Are all subordinates included? If "No," attach a list. See instructions. No SAME AS C ABOVE Yes Tax-exempt status: X 501(c)(3) 4947(a)(1) or 527 501(c) ( (insert no.) Website: ► OSAAT.ORG H(c) Group exemption number ▶ X Corporation Association 2004 M State of legal domicile: CA Form of organization: Other > L Year of formation: Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) ...... 3 Number of independent voting members of the governing body (Part VI, line 1b)..... 5 0 Total number of volunteers (estimate if necessary)..... 6 0 7a Total unrelated business revenue from Part VIII, column (C), line 12..... **b** Net unrelated business taxable income from Form 990-T, Part I, line 11..... 0. **Prior Year Current Year** Contributions and grants (Part VIII, line 1h)..... 435,243 842,302. Program service revenue (Part VIII, line 2g) ..... 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)..... 1,280 31. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 11 -1,110,281 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... 12 435,413. 817,052 Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... 366,200 316,800 Benefits paid to or for members (Part IX, column (A), line 4)..... Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . 16a Professional fundraising fees (Part IX, column (A), line 11e)..... b Total fundraising expenses (Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 1,831 16,791 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)...... 368,031 333,591. Revenue less expenses, Subtract line 18 from line 12..... 67,382. 483,461. **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16)..... 944,473. 461,012. 21 Total liabilities (Part X, line 26) ..... 0. 0. Net assets or fund balances. Subtract line 21 from line 20.... 22 461,012. 944,473. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Here PADMANABHA RAO MELANAHALLI PRESIDENT Type or print name and title Print/Type preparer's name Preparer's signature X if MEENAKSHI B.KANDUKURI, CPA **Paid** MEENAKSHI B.KANDUKURI, CPA 11/14/22 self-employed P00545213 Preparer MEENAKSHI B. KANDUKURI, CPA Use Only Firm's address 19925 STEVENS CREEK BLVD., #100 Firm's EIN ► CUPERTINO, CA 95014 Phone no. (408) 421-5144

Yes

No

Parl	: III	Statement of Program Service Accomplishments	77
	D : (I	Check if Schedule O contains a response or note to any line in this Part III	X
	-	y describe the organization's mission:	
	<u> SEE</u> _	SCHEDULE O	
2	Did th	e organization undertake any significant program services during the year which were not listed on the prior	_
		990 or 990-EZ?	( No
	If "Yes	s," describe these new services on Schedule O.	_
3	Did th	ne organization cease conducting, or make significant changes in how it conducts, any program services? 🔲 Yes 🛛	No
	If "Yes	s," describe these changes on Schedule O.	_
4	Descr	ribe the organization's program service accomplishments for each of its three largest program services, as measured by exp	enses.
	Section	on 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expe	enses,
	and re	evenue, if any, for each program service reported.	
4 a	(Code		)
		<u>VIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUN</u>	<u>.IDS</u>
	<u>TO</u> :	BUILD 4 NEW CLASSROOMS AND A NEW TOILET BLOCK AT GOVT. HIGHER PRIMARY SCHOOL,	
	CHI	KKAHUNSUR, HUNSUR TALUK, MYSURU DISTRICT, KARNATAKA STATE, INDIA, THAT CATERS	TO
	382	STUDENTS FROM MOSTLY POOR FAMILIES AROUND THE REGION.	
	<b></b>	) /	
4 b	(Code		)
		<u>VIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUN</u>	<u>NDS</u>
		DIGITAL INFRASTRUCTURE FOR RURAL SCHOOLS (ODISI).	
		S INITIATIVE IS TO ENABLE AFFORDABLE, ACCESSIBLE AND SUSTAINABLE INFRASTRUCTUR	RE
		THE RURAL CHILD AND PROVIDE THEM AN EQUAL OPPORTUNITY TO LEARN. THE PROJECT	<u>AIMS</u>
		CREATING A OPEN ENDED PLATFORM WHERE MULTIPLE CONTRIBUTORS CAN PARTICIPATE,	
	LEV.	ERAGE ALREADY EXISTING CONTENT AND TAKE THE FIRST STEPS IN MAKING PRIMARY DIGI	ITAL
	LEA	RNING, AVAILABLE FOR ALL.	
<b>4</b> c	(Code	e: ) (Expenses \$ 55,000. including grants of \$ 55,000.) (Revenue \$	)
70		ERS TO 550 STUDENTS FROM MOSTLY POOR FAMILIES AROUND THE REGION.	
		VIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUN	
		CONSTRUCT 3 NEW CLASSROOMS AND A NEW TOILET BLOCK AT GOVT. HIGHER PRIMARY SCHO	<u> ЛОГ,</u>
	<u>KER</u>	AWADI, BYADAGI TALUK, HAVERI DISTRICT, KARNATAKA INDIA, THAT CATERS TO 290	
	STU.	DENTS FROM MOSTLY POOR FAMILIES AROUND THE REGION.	
4 d	Other	program services (Describe on Schedule O.)  SEE SCHEDULE O	
		enses \$ 131,200. including grants of \$ 131,200.) (Revenue \$	
		nrogram service expenses > 316 800	-

# Form 990 (2021) ONE SCHOOL AT A TIME, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a		X
t	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
C	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
c	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Χ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X.</i>	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII.	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Χ
k	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV.	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.	21		Х

# Form 990 (2021) ONE SCHOOL AT A TIME, INC. Part IV | Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23		Х
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
1	<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	<b>d</b> Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	former officer, director, trusteé, key employee, créator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
;	<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> 'Yes,' complete Schedule L, Part IV	28a		Х
1	<b>b</b> A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV	28b		Χ
	c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29		29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If 'Yes,' complete Schedule N, Part I.</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.	34		Х
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
ļ	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
1	a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	<b>a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	-		
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1 c		
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Form 990 (2021) ONE SCHOOL AT A TIME, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			res	NO							
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 0										
b	<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?										
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.										
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		X							
b	<b>b</b> If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i>										
4 a	<b>4 a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?										
b	<b>b</b> If 'Yes,' enter the name of the foreign country▶										
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).										
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X							
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X							
	: If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c									
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х							
	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b									
	Organizations that may receive deductible contributions under section 170(c).										
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a		Х							
ŀ	of Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b									
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file	, 5									
	Form 8282?	7 c		X							
C	If 'Yes,' indicate the number of Forms 8282 filed during the year										
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		X							
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		Х							
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g									
ł	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h									
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring	711									
	organization have excess business holdings at any time during the year?	8									
9	Sponsoring organizations maintaining donor advised funds.										
а	Did the sponsoring organization make any taxable distributions under section 4966?	9 a									
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b									
10	Section 501(c)(7) organizations. Enter:										
	Initiation fees and capital contributions included on Part VIII, line 12										
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b										
	Section 501(c)(12) organizations. Enter:										
	Gross income from members or shareholders										
	against amounts due or received from them.)										
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a									
	olf 'Yes,' enter the amount of tax-exempt interest received or accrued during the year										
	Section 501(c)(29) qualified nonprofit health insurance issuers.										
а	Is the organization licensed to issue qualified health plans in more than one state?	13a									
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.										
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans										
	Enter the amount of reserves on hand	1.0		X							
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Λ							
	olf 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O	14b									
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х							
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х							
	If 'Yes,' complete Form 4720, Schedule O.	.5									
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any	17									
_	activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17									

Part VI Governance, Management, and Disclosure. For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year. . . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ...... Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule Q..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... 10 a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ Χ **14** Did the organization have a written document retention and destruction policy?..... 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official...... 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year?..... 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements?. Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed > CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records NAREN KUNHODY 4074 GUILDFORD PLACE SAN JOSE CA 95135 (408)

Form 990	(2021)	ONE	SCHOOL	ΣТ	Δ	TTMF	TNC
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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								_
(A) Name and title	(B) Average hours per	thar	one both dire	box, an o ector/	unles	eck mores person and a ee)	e on	(D) Reportable compensation from the organization	<b>(E)</b> Reportable compensation from related organizations	<b>(F)</b> Estimated amount of other
	week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC/1099-NEC)	(W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1) B. V. JAGADEESH	1									
DIRECTOR	0	Χ						0.	0.	0.
	1	Х						0.	0.	0.
(3) VIJAYA PRASANNA PULLUR	1									
DIRECTOR	0	Χ						0.	0.	0.
(4) RAVISHANKAR BYRAPPAGOWDA	2									
DIRECTOR	0	Χ						0.	0.	0.
(5) PADMANABHA RAO MELANAHALLI	5									
PRESIDENT	0	Χ		Χ				0.	0.	0.
(6) CHANDER PATTIBHIRAM	1									
DIRECTOR	0	Χ						0.	0.	0.
(7) LAUREN PATEL	11									
DIRECTOR	0	Χ						0.	0.	0.
_(8)_ RAMESH_JAVGAL	2									
EXEC SECRETARY	0			Χ				0.	0.	0.
_(9) NAREN KUNHODY	5									
EXEC TREASURER	0			Χ				0.	0.	0.
(10) MANGALA KUMAR	2									
VICE PRESIDENT	0			Χ				0.	0.	0.
(11) SUHAS MUTATKAR	2									
JOINT SECRETARY	0			Χ				0.	0.	0.
(12) SHASI KIRAN	2			3.7				0	0	•
VP MARKETING	0			Χ				0.	0.	0.
(13) POORNIMA RAMAPRASAD	2			v				^	^	0
JOINT SEC COMM	0			Χ			-	0.	0.	0.
(14) DEEPA SRINIVAS JOINT SEC FUND	2			Х				0	0	0
JOINT SEC FUND	U			Λ				0.	0.	0.

Part VII   Section A. Officers, Directors, 1rt	(B)	ney		1 <u>1</u> 1(0		es, a	and	a <del>nignest com</del>	ipensated Emp	oyees	(cont	inuea)
(4)	` `			•	•			(D)	(E)		(F)	
<b>(A)</b> Name and title	Average hours per officer and a director/truster							Reportable compensation from	Reportable compensation from	Estima	ated am	nount
	week (list any		_					the organization (W-2/1099-	related organizations (W-2/1099-	compe	of other nsation	from
	hours for related	Individual or director	ibuti	Officer	y em	ghest nploy	Former	MISC/1099-NEC)	MISC/1099-NEC)	an	rganiza d relate anizatio	ed .
	organiza - tions	हिंद	onal		Key employee	.com	_			or gr	arnzatio	115
	below dotted line)	Individual trustee or director	nstitutional trustee		8	Highest compensated employee						
	ilile)		ŏ			ited						
(15)												
(16)												
(17)												
	1											
(18)												
(10)												
<u>(19)</u>												
(20)												
(21)												
(22)												
	1	4										
(23)												
(24)												
<u>(24)</u>												
(25)												
	]											
1 b Subtotal							<b>&gt;</b>	0.	0.			0.
c Total from continuation sheets to Part VII, Secti d Total (add lines 1b and 1c)							<b>•</b>	0.	0.			0.
Total number of individuals (including but not limited							ved			ensatio	า	
from the organization • 0												1
											Yes	No
3 Did the organization list any former officer, direct on line 1a? If 'Yes,' complete Schedule J for suc	tor, truste <i>h individu</i>	ee, ke <i>ial</i>	ey ei	mplo	oyee	e, or l	high 	nest compensated	employee	. 3		Х
4 For any individual listed on line 1a, is the sum of												
the organization and related organizations greate such individual	er than \$1	50,00	00?	If '	es,	com	ıple	te Schedule J for		4		X
5 Did any person listed on line 1a receive or accru									individual			Λ
for services rendered to the organization? If 'Yes	s,' comple	te So	chea	lule	J fo	r suc	ch p	erson		. 5		X
Section B. Independent Contractors  1 Complete this table for your five highest compen	sated inde	enen	dent	coi	ntrad	ctors	tha	t received more t	nan \$100,000 of			
Complete this table for your five highest compen compensation from the organization. Report compen		the c	alen	dar	year	endir	ng v					
<b>(A)</b> Name and business add	ress							(B) Description (	of services	Compe	<b>C)</b> Insatio	on
						-					_	
2 Total number of independent contractors (including by	out not lim	ited to	o the	se l	isted	d abov	ve)	L who received more	than			
\$100,000 of compensation from the organization							•					

		Check if Schedule O contains a response or note to any	line in this Part V	III		
			<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	b c d e f	Federated campaigns				
SE	h	Total. Add lines 1a-1f	842,302.			
e		Business Code	012/0021			
Program Service Revenue		All other program service revenue				
ď	g	Total. Add lines 2a-21				
	3 4 5	Investment income (including dividends, interest, and other similar amounts)  Income from investment of tax-exempt bond proceeds  Royalties	31.	31.		
	b c	Gross rents				
	d	Net rental income or (loss)				
	b	Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses  Gain or (loss)				
		Net gain or (loss)				
Other Revenue		Gross income from fundraising events (not including $\frac{666,320}{6000}$ of contributions reported on line 1c).  See Part IV, line $18$ Less: direct expenses  8a 2,800.  8b 28,081.				
₹	С	Net income or (loss) from fundraising events	-25,281.			-135.
		Gross income from gaming activities. See Part IV, line 19				
		Net income or (loss) from gaming activities				
		Gross sales of inventory, less				
	b	Less: cost of goods sold 10b				
	С	Net income or (loss) from sales of inventory  Business Code				
Sno ;	11 a					
필	b					
Miscellaneous Revenue	11 a b c d					
<u> S</u>	d	All other revenue				
Σ	е	Total. Add lines 11a-11d				
	12	Total revenue. See instructions	817.052	31.	0	-135.

Par	t IX	Statement of Functional Expen	ses			
Sect	ion 50	1(c)(3) and 501(c)(4) organizations must con	nplete all columns. All ot	her organizations must co	omplete column (A).	
		Check if Schedule O contains a	response or note to any	line in this Part IX		
		lude amounts reported on lines 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	orgar See F	ts and other assistance to domestic nizations and domestic governments.  Part IV, line 21				
2	Grant indivi	ts and other assistance to domestic duals. See Part IV, line 22				
3	Grant organ eign i	is and other assistance to foreign izations, foreign governments, and for- individuals. See Part IV, lines 15 and 16	316,800.	316,800.		
4 5	Comp	fits paid to or for members pensation of current officers, directors, ees, and key employees	0.	0.	0.	0.
6	disqu sectio	pensation not included above to alified persons (as defined under on 4958(f)(1)) and persons described ction 4958(c)(3)(B)	0.	0.	0.	0.
7	Other	salaries and wages				
8	(inclu	ion plan accruals and contributions ide section 401(k) and 403(b) byer contributions)				
9	Other	employee benefits				
10	-	oll taxes				
11		for services (nonemployees):				
		gement				
		unting				
	-	ying				
		sional fundraising services. See Part IV, line 17				
g	Other. (A), an	tment management fees				
		e expenses				
14		nation technology				
15	Royal	Ities				
16		pancy				
17	Trave	:1				
18	exper	nents of travel or entertainment nses for any federal, state, or local c officials				
19 <b>20</b>		erences, conventions, and meetings				
21		nents to affiliates				
22	Depre	eciation, depletion, and amortization				
23	Insura	ance				
24	covere on line of line	expenses. Itemize expenses not ed above. (List miscellaneous expenses e 24e. If line 24e amount exceeds 10% e 25, column (A), amount, list line 24e ases on Schedule O.).				
		KETING_FEES	15,000.		15,000.	
		SITE HOSTING	535.		535.	
		BOX	322.		322.	
		K_FEES	249.		249.	
		her expenses	685.		685.	
25	Total f	functional expenses. Add lines 1 through 24e	333,591.	316,800.	16,791.	0.
26	the or joint or camp	costs. Complete this line only if rganization reported in column (B) costs from a combined educational aign and fundraising solicitation. k here  □ if following 98-2 (ASC 958-720).				

_		Check if Schedule O contains a response or note to	o any line in this Part X	<u></u>	<u></u>	
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash – non-interest-bearing		358,941.	1	842,371.
	2	Savings and temporary cash investments		102,071.	2	102,102.
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or form	ner officer, director.			
		Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	l contributor, or 35%		_	
			h		5	
	6	Loans and other receivables from other disqualified p				
	_	section 4958(f)(1)), and persons described in section			6	
	7	Notes and loans receivable, net	<b>⊢</b>		7	
Assets	8	Inventories for sale or use	<u> </u>		8	
SS	9	Prepaid expenses and deferred charges			9	
4	10 a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a			
		Less: accumulated depreciation			10 c	
	11	Investments — publicly traded securities			11	
	12	Investments – other securities. See Part IV, line 11			12	
	13	Investments – program-related. See Part IV, line 11.			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line	33)	461,012.	16	944,473.
	17	Accounts payable and accrued expenses			17	
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
es	21	Escrow or custodial account liability. Complete Part I			21	
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contributions	ficer, director, trustee,			
iab		controlled entity or family member of any of these pe	rsons		22	
_	23	Secured mortgages and notes payable to unrelated the	<u> </u>		23	
	24	Unsecured notes and loans payable to unrelated third	· · ·		24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to related third parties, aplete Part X of Schedule D.		25	
	26	Total liabilities. Add lines 17 through 25		0.	26	0.
S		Organizations that follow FASB ASC 958, check here				
nce		and complete lines 27, 28, 32, and 33.				
ala	27	Net assets without donor restrictions		461,012.	27	944,473.
B	28	Net assets with donor restrictions			28	
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	eck here ►			
ō	29	Capital stock or trust principal, or current funds			29	
sts	30	Paid-in or capital surplus, or land, building, or equipm			30	
SS	31	Retained earnings, endowment, accumulated income,	, or other funds		31	
t A	32	Total net assets or fund balances		461,012.	32	944,473.
Ne	33	Total liabilities and net assets/fund balances		461,012.	33	944,473.
BA	A		TEEA0111L 09/22/21	·		Form <b>990</b> (2021)

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Part XI Reconciliation of Net Assets					
Check if Schedule O contains a response or note to any line in this Part XI.					
1 Total revenue (must equal Part VIII, column (A), line 12)		1	8	17,0	)52.
2 Total expenses (must equal Part IX, column (A), line 25)		2	3	33,5	91.
3 Revenue less expenses. Subtract line 2 from line 1		3	4	83,4	61.
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))		4	4	61,0	12.
5 Net unrealized gains (losses) on investments		5			
6 Donated services and use of facilities		6			
7 Investment expenses		7			
8 Prior period adjustments		8			
9 Other changes in net assets or fund balances (explain on Schedule O)		9			0.
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,		10	•		
column (B))		10	9.	44,4	13.
Part XII Financial Statements and Reporting					_
Check if Schedule O contains a response or note to any line in this Part XII					
				Yes	No
1 Accounting method used to prepare the Form 990: X Cash Accrual Other					ĺ
If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O.					
2 a Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Χ
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis	r reviewe	ed on a			
<b>b</b> Were the organization's financial statements audited by an independent accountant?			2 b		Х
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis		te			
<b>c</b> If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of review, or compilation of its financial statements and selection of an independent accountant?	the audit,		2 c		
If the organization changed either its oversight process or selection process during the tax year, expl on Schedule O.					
3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	Single		3 a		Х
<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the req or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3 b		
<b>BAA</b> TEEA0112L 09/22/21			Form	990 (	(2021)

### **SCHEDULE A** (Form 990)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization Employer identification number ONE SCHOOL AT A TIME, INC 20-2043649 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 10 June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on 12 lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations ..... **q** Provide the following information about the supported organization(s). (i) Name of supported organization (iii) Type of organization (described on lines 1-10 above (see instructions)) (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? No (A) (B) (C) (D) (E) Total

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	144,393.	212,498.	224,114.	435,243.	842,302.	1,858,550.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	<b>Total.</b> Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	144,393.	212,498.	224,114.	435,243.	842,302.	1,858,550.
6	<b>Public support.</b> Subtract line 5 from line 4						1,858,550.
Sec	tion B. Total Support						,
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
7	Amounts from line 4	144,393.	212,498.	224,114.	435,243.	842,302.	1,858,550.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources				1,280.	31.	1,311.
9	Net income from unrelated business activities, whether or not the business is regularly carried on				·		0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
	Total support. Add lines 7 through 10						1,859,861.
12	Gross receipts from related activ	ities, etc. (see ins	structions)			12	0.
	<b>First 5 years.</b> If the Form 990 is organization, check this box and	stop here		third, fourth, or fi	fth tax year as a	section 501(c)(3)	▶□
Sec	tion C. Computation of Pul	olic Support P	ercentage				
	Public support percentage for 20 Public support percentage from 2						99.93%
	<b>33-1/3% support test—2021.</b> If the and <b>stop here.</b> The organization	ne organization di	d not check the b	ox on line 13. and	d line 14 is 33-1/3	% or more, check	99.88 % this box
b	<b>33-1/3% support test—2020.</b> If th and <b>stop here.</b> The organization	e organization did	I not check a box	on line 13 or 16a	, and line 15 is 33	3-1/3% or more, c	check this box
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstances	test, check this b	oox and stop here	Explain in Part '	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and Private foundation. If the organization	meets the facts-a l-circumstances te	nd-circumstances est. The organizat	test, check this begin in the total terms to the test of the test	oox and <b>stop here</b> publicly supporte	Explain in Part dorganization	VI how the ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	lar year (or fiscal year beginning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any unusual grants.)						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
С	Add lines 7a and 7b						
	<b>Public support.</b> (Subtract line 7c from line 6.)						
Sec	tion B. Total Support						_
	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
	Amounts from line 6						
	similar sources						
	similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Unrelated business taxable income (less section 511 taxes) from businesses						
c 11 12	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
11 12	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b						
11 12 13 14	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	stop here		third, fourth, or 1	fifth tax year as a	section 501(c)(3)	<b>&gt;</b> []
11 12 13 14 Sec	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	stop here blic Support F	Percentage				
11 12 13 14 Sec 15	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	stop hereblic Support F 21 (line 8, colum	Percentage n (f), divided by lir	ne 13, column (f)	))		%
11 12 13 14 Sec 15 16	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	stop hereblic Support F 121 (line 8, colum 2020 Schedule A	Percentage n (f), divided by lin , Part III, line 15.	ne 13, column (f)	))		
11 12 13 14 Sec 15 16 Sec	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on  Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)  Total support. (Add lines 9, 10c, 11, and 12.)  First 5 years. If the Form 990 is organization, check this box and tion C. Computation of Pulpublic support percentage from a public support percentage from to the public support percentage from the sale of computation of Invertices.	stop hereblic Support F 21 (line 8, colum 2020 Schedule A estment Incol	Percentage n (f), divided by lir , Part III, line 15 me Percentage	ne 13, column (f)	))		% %
11 12 13 14 Sec 15 16 Sec 17	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on  Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	stop hereblic Support F 21 (line 8, colum 2020 Schedule A estment Incor or 2021 (line 10c	Percentage n (f), divided by lir , Part III, line 15. me Percentage , column (f), divide	ne 13, column (f)	umn (f))		90 90
11 12 13 14 Sec 15 16 Sec 17 18	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	stop hereblic Support F 21 (line 8, colum 2020 Schedule A estment Incolor or 2021 (line 10c rom 2020 Schedu	Percentage  n (f), divided by lin , Part III, line 15.  me Percentage , column (f), divide	ne 13, column (f)	umn (f))	15 16 17 18	00 00 00 00
11 12 13 14 Sec 15 16 Sec 17 18 19a	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975  Add lines 10a and 10b  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on  Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	blic Support F 21 (line 8, colum 2020 Schedule A estment Incor or 2021 (line 10c rom 2020 Schedu the organization of this box and sto	Percentage  n (f), divided by lin, Part III, line 15.  me Percentage , column (f), dividental line A, Part III, line bid not check the beyn here. The organ lid not check a bootst	ne 13, column (f) ed by line 13, col 17 box on line 14, ar ization qualifies a	umn (f))	15 16 17 18 than 33-1/3%, and orted organization 6 is more than 33-	% % % d line 17 ► [] 1/3%, and

### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### **Section A. All Supporting Organizations**

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	: Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI,</b> including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was			
	accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))?  If 'Yes,' provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in <b>Part VI</b> .	9b		
С	: Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI.</b>	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If 'Yes,' answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	1 <b>0</b> b		

Pa	art IV	Supporting Organizations (continued)			
11	l Hac t	the organization accepted a gift or contribution from any of the following persons?		Yes	No
11	<b>a</b> A per	rson who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
	Ū	overning body of a supported organization?	11a		
		mily member of a person described on line 11a above?	11b		
^ -		6 controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in <b>Part VI</b> .	11c		
se	ection	B. Type I Supporting Organizations		V	N.
1	or mo office organ than	he governing body, members of the governing body, officers acting in their official capacity, or membership of one ore supported organizations have the power to regularly appoint or elect at least a majority of the organization's ers, directors, or trustees at all times during the tax year? If 'No,' describe in <b>Part VI</b> how the supported nization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers		Yes	No
2	2 Did to that of bene	the tax year.  the organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If 'Yes,' explain in <b>Part VI</b> how providing such suffiction of the supported organization(s) that operated, supervised, or controlled the organization.	2		
Se	ction	C. Type II Supporting Organizations			
		e. Type ii eapper iiiig e. gaiiii_aiiieiie		Yes	No
1	of ea	a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees such of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the porting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Se	ction	D. All Type III Supporting Organizations			
1	orgar year,	he organization provide to each of its supported organizations, by the last day of the fifth month of the nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the nization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Yes	No
2	orgar	e any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported nization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in <b>Part VI</b> how organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	voice all tir	ason of the relationship described on line 2, above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at mes during the tax year? If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played is regard.	3		
Se	ction	E. Type III Functionally Integrated Supporting Organizations			
1	Chec	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
		The organization satisfied the Activities Test. Complete line 2 below.			
		The organization is the parent of each of its supported organizations. Complete line 3 below.			
		The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (see	instru	ıctions	5).
2	2 Activ	ities Test. <i>Answer lines 2a and 2b below.</i>		Yes	No
	suppo <b>orga</b> respo	substantially all of the organization's activities during the tax year directly further the exempt purposes of the orted organization(s) to which the organization was responsive? If 'Yes,' then in <b>Part VI identify those supported nizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was onsive to those supported organizations, and how the organization determined that these activities constituted tantially all of its activities.	2a		
	<b>b</b> Did the more reason	the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the cons for the organization's position that its supported organization(s) would have engaged in these activities for the organization's involvement.	2b		
3	<b>P</b> are	nt of Supported Organizations. Answer lines 3a and 3b below.			
	<b>a</b> Did to each	he organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? If 'Yes' or 'No,' provide details in <b>Part VI.</b>	3a		
		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If 'Yes,' describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Sch	edule A (Form 990) 2021 ONE SCHOOL AT A TIME, INC.		20-20	43649 Page (
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	aniza	tions	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organization	t on N ns mu	ov. 20, 1970 (explain in st complete Sections A	Part VI). <b>See</b> through E.
Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
	Average monthly value of securities	1a		
t	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
•	e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). BAA Schedule A (Form 990) 2021

Pa	Part V   Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Sec	tion D - Distributions		Current Year				
1	Amounts paid to supported organizations to accomplish exempt purposes	1					
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2					
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3					
4	Amounts paid to acquire exempt-use assets	4					
5	Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)	5					
6	Other distributions (describe in Part VI). See instructions.	6					
7	Total annual distributions. Add lines 1 through 6.	7					
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	8					
9	Distributable amount for 2021 from Section C, line 6	9					
10	Line 8 amount divided by line 9 amount	10					

Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required — explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2021			
<b>a</b> From 2016			
<b>b</b> From 2017			
<b>c</b> From 2018			
<b>d</b> From 2019			
<b>e</b> From 2020			
f Total of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
i Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>6</b> Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
<b>b</b> Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			

BAA Schedule A (Form 990) 2021

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Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

# Schedule B (Form 990)

PUBLIC DISCLOSURE COPY
Schedule of Contributors

le of Contributors

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. 2021

Employer identification number

OMB No. 1545-0047

ONE S	CHOOL AT A TIM	E, INC.	20-2043649				
Organiza	ation type (check one):						
Filers of	:	Section:					
Form 99	0 or 990-EZ	X 501(c)( 3 ) (enter number) organization					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
		527 political organization					
Form 99	0-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
_	•	ed by the <b>General Rule</b> or a <b>Special Rule</b> .  (8), or (10) organization can check boxes for both the General Rule and a Special Rule	pecial Rule. See instructions.				
General	Rule						
		lling Form 990, 990-EZ, or 990-PF that received, during the year, contribution property) from any one contributor. Complete Parts I and II. See instructions for de ontributions.					
Special I	Rules						
X	regulations under secti 16b, and that receive	lescribed in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% ons 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, lind from any one contributor, during the year, total contributions of the greater on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Part on (ii) Form 990, Part VIII, line 1h; or (iii) Form 990-EZ, line 1.	ne 13, 16a, or of (1) \$5,000; or				
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III.						
	contributor, during th contributions totaled during the year for ar <b>General Rule</b> applies	lescribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that rece e year, contributions exclusively for religious, charitable, etc., purposes, but r more than \$1,000. If this box is checked, enter here the total contributions th n exclusively religious, charitable, etc., purpose. Don't complete any of the pa to this organization because it received nonexclusively religious, charitable, are during the year.	no such at were received arts unless the etc., contributions				
must ans	wer 'No' on Part IV, line	sn't covered by the General Rule and/or the Special Rules doesn't file Schedt 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 99 t the filing requirements of Schedule B (Form 990).					

ONE SCHOOL AT A TIME, INC. 20-2043649

Parti	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$30,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$80,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$63,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$75,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>5</u>		\$ <u>55,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$ <u>35,000</u> .	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)

20-2043649 ONE SCHOOL AT A TIME, INC Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (b) Name, address, and ZIP + 4 (d) Type of contribution (c) Total contributions (a) No. Person Χ **Payroll** 75,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (c) Total contributions (d) Type of contribution (a) No. Person 8 **Payroll** 75,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (c)
Total contributions (d) Type of contribution (a) No. Person 9 **Payroll** 75,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (d) Type of contribution (a) No. (c) Total contributions Person **Payroll** Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total contributions (b) Name, address, and ZIP + 4 Person **Payroll** Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total contributions (b) Name, address, and ZIP + 4 Person **Payroll** Noncash

(Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021) Name of organization 1 1 Pa

ONE SCHOOL AT A TIME, INC.

20-2043649

raitii	<b>Noticash Property</b> (see instructions). Use duplicate copies of Part II if additional s	pace is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A	-	
		- -  \$	
		1	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		  \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
		-	
		->	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
		- - -	
	<del></del>	<del> </del> `	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
	<u> </u>	- - - ¿	
	<u> </u>	اب	
BAA	TEEA0703L 10/06/21	Schedule I	 B (Form 990) (2021)

Employer identification number 20-2043649

Part III	Exclusively religious, charitable, et	c., contributions to organizations	described in section 501(c)(7), (8),		
	or (10) that total more than \$1,000 for the following line entry. For organizations of	he year from any one contributor. Completing Part III, onter the total of exclusive	ete columns (a) through (e) and		
	contributions of \$1,000 or less for the year.	(Enter this information once. See instruction	rs.)		
	Use duplicate copies of Part III if additional	space is needed.			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	N/A				
		(e) Transfer of gift			
	Transferee's name, addres	s, and ZIP + 4 Rel	ationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4 Rel	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
		(e) Transfer of gift			
	Transferee's name, addres	s, and ZIP + 4 Rei	ationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	<b> </b>		<del> </del>		
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4 Rel	ft Relationship of transferor to transferee		

### SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

(17)

**3 a** Subtotal...... **b** Total from continuation sheets to Part I...... c Totals (add lines 3a and 3b).

Employer identification number

20-2043649 SCHOOL AT A TIME General Information on Activities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?.... For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. PART V Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (b) Number of (d) Activities conducted in (e) If activity listed in (a) Region (f) Total employees, agents, and offices in the the region (by type) (such (d) is a program expenditures for as, fundraising, program services, investments, region service, describe and investments independent specific type of in the region contractors grants to recipients service(s) in in the region located in the region) the region (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11)(12)(13)(14)(15) (16)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule F (Form 990) 2021

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			PART V						othory
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS	253,800.	WIRE TRNSFR			
				BUILD					
				CLASSROOMS	63,000.	WIRE TRNSFR			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter.	<b>&gt;</b>	
	Enter total number of other organizations or entities	<u> </u>	_

BAA Schedule F (Form 990) 2021

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	<b>(d)</b> Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	<b>(g)</b> Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
BAA	•	•		•		Schedule F	(Form 990) 2021

Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).    Yes   X No	Pa	rt IV	Foreign Forms		
required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S.  Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	1	organi	ization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign	Yes	X No
organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471).  Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621).  Did the organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865).  Did the organization have any operations in or related to any boycotting countries during the tax year? If 'Yes,' the organization may be required to separately file Form 5713, International Boycott Report (see	2	require of Cer	ed to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt tain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S.	Yes	X No
electing fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	3	organi	ization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain	Yes	X No
organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	4	electin <i>Returr</i>	g fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see	Yes	X No
If 'Yes,' the organization may be required to separately file Form 5713, International Boycott Report (see	5	organi	ization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign	Yes	X No
	6	If 'Yes	s,' the organization may be required to separately file Form 5713, International Boycott Report (see	Yes	X No

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 10/28/21
 Schedule F (Form 990) 2021

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

### PART I. LINE 2 - GRANTMAKERS EXPLANATION FOR MONITORING USE OF FUNDS OUTSIDE US

AFTER THE SCHOOL SUBMITS A FORMAL REQUEST FOR PROPOSAL (RFP), OSAAT TEAM CONDUCTS A THOROUGH REVIEW TO DETERMNE THE ELIGIBILITY OF THE SCHOOL, INCLUDING VISITING THE PHYSICAL SITE AND MEETING WITH THE LOCAL COMMUNITY LEADERS, SCHOOL OFFICIALS AND PARENTS. THE TEAM VOTES ON THE BUDGET AND AN ESTIMATE OF THE INFRASTRUCTURE IMPROVEMENTS NEEDED FOR THE SCHOOL.

A MEMORANDUM OF UNDERSTANDING (MOU) IS CREATED, WHICH IDENTIFIES EXACTLY WHAT OSAAT IS WILLING TO COMMIT, THE RESPONSIBILITIES OF THE SCHOOL AND THE LOCAL NGO WITH FCRA CLEARANCE, WHO WILL ASSIST OSAAT IN COMPLETING THE PROJECT. MOU CLEARLY MENTIONS THE AMOUNT, RESPONSIBILITIES AND PROCESS THAT NEED TO BE FOLLOWED BY THE NGO.

### PART I. LINE 3F - METHOD OF ACCOUNTING

CASH METHOD OF ACCOUNTING

### PART II, LINE 1 - METHOD OF ACCOUNTING

CASH METHOD OF ACCOUNTING

BAA TEEA3504L 10/28/21 Schedule F (Form 990) 2021

#### SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

#### Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number

ONE SCHOOL AT A TIME, 20-2043649 **Fundraising Activities.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key **b** If 'Yes,' list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (vi) Amount paid to (iii) Did fundraiser (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity (or retained by) or entity (fundraiser) have custody or control of contributions? from activity fundraiser listed in organization column (i) Yes No 1 2 3 5 6 7 9 10 Total. 0. List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990) 2021 ONE SCHOOL AT A TIME, INC 20-2043649 Fundraising Events. Complete if the organization answered 'Yes' on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (d) Total events **(b)** Event #2 (a) Event #1 (c) Other events (add column (a) VIDYADAANA 202 VIDYADAANA 202 through column (c) (event type) (event type) (total number) Revenue 1 Gross receipts..... 505,561 153,341. 10,218. 669,120. 2 Less: Contributions..... 505,561 153,341 7,418 666,320. **3** Gross income (line 1 minus line 2)..... 2,800 2,800. Cash prizes..... Direct Expenses Rent/facility costs..... 7 Food and beverages ..... 7,500 7,500. **9** Other direct expenses..... 135. 13,800. 6,646. 20,581. 28,081. Net income summary. Subtract line 10 from line 3, column (d)..... -25,281. Gaming. Complete if the organization answered 'Yes' on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming Revenue (add column (a) (a) Bingo bingo/progressive bingo (c) Other gaming through column (c)) Gross revenue..... Direct Expenses **2** Cash prizes...... Rent/facility costs..... **5** Other direct expenses..... Yes Yes Yes % No No No 8 Net gaming income summary. Subtract line 7 from line 1, column (d).....

<b>9</b> Enter the state(s) in which the organization conducts gaming activities:	
a Is the organization licensed to conduct gaming activities in each of these states?	No
<b>b</b> If 'No,' explain:	
10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes	No
<b>b</b> If 'Yes,' explain:	

Schedule G (Form 990) 2021 ONE SCHOOL AT A TIME, INC. 20	-2043649	Page 3
11 Does the organization conduct gaming activities with nonmembers?	····· Yes	No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	Yes	No
13 Indicate the percentage of gaming activity conducted in:	1 1	
a The organization's facility.	13 a	%
<b>b</b> An outside facility.	13 b	%
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:		_
Name •		
Address ►		
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue b If 'Yes,' enter the amount of gaming revenue received by the organization   and the of gaming revenue retained by the third party   c If 'Yes,' enter name and address of the third party:	e? Yes e amount	No
Name •		
Address ►		; 
16 Gaming manager information:		
Name ►		
Gaming manager compensation ► \$		
Description of services provided ►		
☐ Director/officer ☐ Employee ☐ Independent contractor		
17 Mandatory distributions:		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the	□v	Пис
state gaming license? <b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in t	<u> </u>	No
organization's own exempt activities during the tax year > \$	.10	
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, collaboration and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any information. See instructions.	umns (iii) and additional	(v);

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 07/12/21
 Schedule G (Form 990) 2021

#### SCHEDULE O (Form 990)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

ONE SCHOOL AT A TIME, INC.

Employer identification number 20-2043649

#### FORM 990, PART I, LINE 1 - ORGANIZATION MISSION OR SIGNIFICANT ACTIVITIES

THE PURPOSE OF THIS ORGANIZATION IS TO PROVIDE GOOD INFRASTRUCTURE FOR RURAL SCHOOLS THAT SERVE POOR AND UNDERPRIVILEGED CHILDREN IN DEVELOPING COUNTRIES, BY CHOOSING ONE SCHOOL AT A TIME FOR RENOVATION; TO COLLABORATE WITH OTHER NON-PROFIT ORGANIZATIONS FOR PROVIDING WIDER SUPPORT TO SUCH CHILDREN AND SCHOOLS; TO BUILD CLASSROOMS AND PROVIDE FURNITURE FOR STUDENTS; PROVIDE SANITARY FACILITIES AND SUPPLIES; AND PROVIDE CLEAN DRINKING WATER.

#### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

THE PURPOSE OF THIS ORGANIZATION IS TO PROVIDE GOOD INFRASTRUCTURE FOR RURAL SCHOOLS THAT SERVE POOR AND UNDERPRIVILEGED CHILDREN IN DEVELOPING COUNTRIES, BY CHOOSING ONE SCHOOL AT A TIME FOR RENOVATION; TO COLLABORATE WITH OTHER NON-PROFIT ORGANIZATIONS FOR PROVIDING WIDER SUPPORT TO SUCH CHILDREN AND SCHOOLS; TO BUILD CLASSROOMS AND PROVIDE FURNITURE FOR STUDENTS; PROVIDE SANITARY FACILITIES AND SUPPLIES; AND PROVIDE CLEAN DRINKING WATER.

#### FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS TO BUILD 2 LARGE CLASSROOMS, A KITCHEN WITH STORE ROOM AND A TOILET BLOCK AT UPGRADED HIGH SCHOOL, KHUKRADIH VILLAGE, SUNDER NAGAR TALUK, EAST SINGBHUM DISTRICT, JHARKHAND STATE, INDIA, THAT CATERS TO 500 STUDENTS FROM POOR FAMILIES AROUND THE REGION.

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS TO BUILD 3 CLASSROOMS AND 1 TOILET BLOCK AT SHRI HANUMAN NEW ENGLISH SCHOOL, WALSUNG, JATH TALUK, SANGLI DISTRICT, MAHARASHTRA STATE, INDIA, THAT CATERS TO 330 STUDENTS FROM POOR FAMILIES AROUND THE REGION.

Page 2

#### FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS

TO BUILD 3 CLASSROOMS AND 1 TOILET BLOCK AT - ZILLA PANCHAYAT HIGH SCHOOL,

KARAKAMBADI, RENIGUNTA MANDAL, CHITOOR DISTRICT, ANDHRA PRADESH STATE, INDIA THAT

SERVES THE POOR AND UNDERPRIVILIGED CHILDREN IN INDIA.

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS TO COMPLETE BUILDING 3 NEW CLASSROOMS AND 1 TOILET BLOCK AT GOVT. HIGHER PRIMARY SCHOOL, AMRUTHUR VILLAGE, KUNIGAL TALUK, TUMKUR DISTRICT, KARNATAKA, INDIA, THAT SERVES THE POOR AND UNDERPRIVILIGED CHILDREN IN INDIA.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

AGREES FORM 990 TO INTERNAL ACCOUNTING RECORDS

#### FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

ANY BOARD OR EXECUTIVE MEMBER, DEEMED TO HAVE STRONG INFLUENCE OVER THE ORGANIZATION AND ITS STRATEGIC DECISION MAKING, IS REQUIRED TO SIGN AN ANNUAL DISCLOSURE STATEMENT WHICH AFFIRMS THAT THE PERSON HAS REVIEWED, UNDERSTOOD AND ACCEPTED THE CONFLICT OF INTEREST POLICY. THEY HAVE AGREED TO COMPLY WITH THE POLICY AND DISCLOSE ANY DIRECT OR INDIRECT ASSOCIATIONS ON AN ANNUAL BASIS.

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.

~	n	2
Z	u	Z

## **FEDERAL WORKSHEETS**

PAGE 1

ONE SCHOOL AT A TIME, INC.

20-2043649

## FORM 990, PART III, LINE 4E PROGRAM SERVICES TOTALS

PROGRAM SERVICES TOTAL	FORM 990	SOURCE
316,800. 316,800. 0.	316,800.	PART IX, LINE 25, COL. B PART IX, LINES 1-3, COL. B PART VIII, LINE 2, COL. A

## FORM 990, PART IX, LINE 24E OTHER EXPENSES

TOTAL EXPENSES GRANTS

REVENUE

		(A)	(B) PROGRAM	(C) MANAGEMENT	(D)
		TOTAL	SERVICES	& GENERAL	FUNDRAISING
ADMIN EXPENSES		148.		148.	
FILING FEES		75.		75.	
MAILCHIMP		104.		104.	
PAYPAL FEES		40.		40.	
POSTAGE AND SHIPPING		95.		95.	
PRINTING AND PUBLICATIONS		66.		66.	
ZOOM CONFERENCE FEES		<u> 157.</u>		157.	
	TOTAL	\$ 685.	\$ 0.	\$ 685.	<u>\$ 0.</u>

2021	SUPPORTING DETAIL	PAGE 1
	ONE SCHOOL AT A TIME, INC.	20-2043649
CONTRIBUTIONS, GIFTS, AND CONTRIBUTIONS, GIFTS	GRANTS 5, GRANTS, ETC.	
CORPORATE MATCHING DONATIONS	DNS	\$ 116,954. 59,028. OTAL \$ 175,982.

Date Accepted	Date	Acce	pted
---------------	------	------	------

TAXABLE Y	EAR Californ	ia e-file Return	Authorizat	ion for				FORM
2021	Exempt	<b>Organizations</b>						8453-EO
Exempt Organiz							Identifying	number
	OOL AT A TIME,						20-20	)43649
		ormation (whole dollars on						0.15 1.00
-		9, line 4)						845,133.
-	-	, line 8)						845,133. 361,672.
		t Electronically for Ta					· · · · · · ·	301,072.
	ectronic funds withdrawa				(al data (	mm/dd/m		
		n (Have you verified the ex	-	<b>b</b> Withdraw			yy) <u> </u>	
	ng number	II (Have you verified the ex	empt organization	5 Dariking in	ioimatioi	1:)		
	nt number		— <b>7</b> Type	of account:	Che	ecking	Sa	avings
Part IV	Declaration of Offic	er						•
	the exempt organization' for the amount listed on	s account to be settled as o	designated in Part	I. If I check I	Part II, b	ox 4, I aut	horize a	n electronic funds
return origin correspondi organization' Tax Board ( for the fee li statements b return or re	nator (ERO), transmitter, ng lines of the exempt on s return is true, correct, and FTB) does not receive full iability and all applicable transmitted to the FTB to the transmitted to the transmitter.	at I am an officer of the above or intermediate service programization's 2021 Californed complete. If the exempt or all and timely payment of the interest and penalties. I apply the ERO, transmitter, or invite the FTB to disclose to	ovider and the amo ia electronic return, ganization is filing a le exempt organiza uthorize the exemp termediate service pi	unts in Part To the best balance due tion's fee lial torganizatio ovider. If the ediate servic	I above a of my kr return, I u bility, the n return processing provide	agree with nowledge a understand e exempt c and accon ng of the e	the amount that if the that if the that if the that if the the that if the that it is a second to be a second t	ounts on the ef, the exempt e Franchise ion will remain liable g schedules and ganization's
Sign	Cinnahun of officer		Date	PRESIC	ENT			
Here	Signature of officer		Date	ritte				
Part V	Declaration of Elect	tronic Return Originat	or (ERO) and P	aid Prepa	rer. See	instructio	ns.	
the best of rorganization officer's sign forms and in Authorized exempt organization under penal statements,	my knowledge. (If I am n's return. I declare, how nature on form FTB 8453 nformation that I will file e-file Providers. I will ken nization return is filed, whittes of perjury, I declare	pove exempt organization's only an intermediate service ever, that form FTB 8453-E3-E0 before transmitting the with the FTB, and I have form FTB 8453-E0 on finite transmitting that I have examined the anowledge and belief, they are	e provider, I unders O accurately reflect is return to the FTE ollowed all other reflected for <b>four</b> years from the accept acceptance of the acceptance of the second of the acceptance of the	stand that I a ts the data c ; I have prov quirements d om the due d o the FTB upo nization's reti	am not re on the ret vided the lescribed ate of the on reques urn and a	esponsible curn.) I hav organizat in FTB Pu e return or t. If I am al accompan	for reviewed obtains office the second of the second of the partial forms of the partial form	ewing the exempt ned the organization er with a copy of all , 2021 Handbook for ars from the date the aid preparer, edules and
	EDO's		Date		Check if	Check		ERO's PTIN
ERO		SHI B.KANDUKURI,C		4/22	also paid preparer	X self- employ	yed X	P00545213
Must	Firm's name (or yours L		JKURI, CPA	20			Firm's FEI	N
Sign	and address —	<u> 9925 STEVENS CREE</u> CUPERTINO	EK BLVD., #1	JU		CA	ZIP code	95014
Under penalties		examined the above organization's	return and accompanying	schedules and	statements,			
		eclaration based on all information			,		,	, ,
	Paid			Date		Dhaalt if		Paid preparer's PTIN
Paid	preparer's signature					Check if self-employed		
Preparer Must	Eirmla nama						Firm's FEI	N
Sign	Firm's name (or yours if self- employed) and						7ID 6	
	address						ZIP code	

FTB 8453-EO 2021

# 2021 California Exempt Organization Annual Information Return

FORM

199

Calendar Ye	ear 2021 or fiscal year beginning (mm/dd/yyyy) ,	and ending (mm/dd/yyyy)		
Corporation/Or	ganization name			California corporation number
ONE SCI	HOOL AT A TIME, INC.		:	2676141
Additional info	mation. See instructions.			FEIN
Street address	(suite or room)			20-2043649 PMB no.
	DX #D, 2450 ALVIN AVENUE			
City		State		Zip code
SAN JOS		CA Foreign province		95151 Foreign postal code
			, , , , , ,	
B Amended C IRC Secti D Final info	rrn	id the organization have any chaot reported to the FTB? See institution engaged in political age instructions	R&TC Section 2370 rom Slity company?	Yes X No  IRS  Yes X No
Part I	Complete Part I unless not required to file this form. See General  1 Gross sales or receipts from other sources. From Side 2, Part 1		1	2,831.
	<b>2</b> Gross dues and assessments from members and affiliates			
Receipts and	3 Gross contributions, gifts, grants, and similar amounts receiv	edSEESCI	НВ. • 3	842,302.
Revenues	4 Total gross receipts for filing requirement test. Add line 1 thr	-		
	This line must be completed. If the result is less than \$50,00		on B ● <b>4</b>	845,133.
	5 Cost of goods sold			
	6 Cost or other basis, and sales expenses of assets sold		7	
	7 Total costs. Add line 5 and line 6			045 133
	<ul><li>8 Total gross income. Subtract line 7 from line 4</li><li>9 Total expenses and disbursements. From Side 2, Part II, line</li></ul>			845,133. 361,672.
Expenses	10 Excess of receipts over expenses and disbursements. Subtra			483,461.
	11 Total payments			405/401.
	12 Use tax. See General Information K.			
	13 Payments balance. If line 11 is more than line 12, subtract li	ne 12 from line 11	13	
Tilina.	14 Use tax balance. If line 12 is more than line 11, subtract line	11 from line 12	• 14	
Filing Fee	15 Penalties and interest. See General Information J		15	
	16 Balance due. Add line 12 and line 15. Then subtract line 11 from the result .		16	0.
	Under penalties of perjury, I declare that I have examined this return, including accompar			
Sign Here	Signature of officer    Title	mation of which preparer has any Date	knowledge.	<ul> <li>Telephone</li> <li>4085057776</li> </ul>
	Preparer's ▶	Date Check self-	k if	• PTIN
Paid	signature MEENAKSHI B.KANDUKURI,CPA	11/14/22 emplo	oyed ► X	P00545213 ● Firm's FEIN
Preparer's Use Only	Firm's name			■ IIIIISIEIIV
•	or yours, if self-employed) and address CHERMINO CA 05014	0		■ Telephone
	CUPERTINO, CA 95014			(408) 421-5144
	May the FTB discuss this return with the preparer shown above?	 See instructions		X Yes No
				- 103   INU

3651214 CACA1112L 01/04/22 059 Form 199 2021 **Side 1**  ONE SCHOOL AT A TIME, INC.

Part II Organizations with gross receipts of more than \$50,000 and private foundations

		rega	rdless of amount of gross receipts	<ul> <li>complete Part II or</li> </ul>	furnish s	<u>substi</u>	<u>tute informati</u> on				
_		1	Gross sales or receipts from al	l business activities	. See ins	structi	ons		•	1	
		2	Interest							2	31.
		3	Dividends						•	3	
Rece		4	Gross rents						•	4	
Othe	r	5	Gross royalties						-	5	
Sour	ces	6	Gross amount received from sa						_	6	
		7	Other income. Attach schedule							7	2,800.
		8	Total gross sales or receipts from othe							8	2,831.
		9	Contributions, gifts, grants, and similar	amounts paid. Attach scl	hedule		SEE ST	ATEMENT 2	•	9	316,800.
		10	Disbursements to or for member							10	020,0001
		11	Compensation of officers, direct	tors, and trustees.	Attach so	chedu	le	EE STMT 3	•	11	0.
		12	Other salaries and wages						•	12	<u></u>
Expe	nses	13	Interest						_	13	
and Disb	urse-	14	Taxes						_	14	
ment	s	15	Rents						•	15	
		16	Depreciation and depletion (Se	e instructions)					•	16	
		17	Other expenses and disbursem							17	44,872.
		18	Total expenses and disbursements. Add						_	18	361,672.
Sch	edule		Balance Sheet	-	ing of ta					f taxabl	
Asse				(a)			(b)	(c)			(d)
1							461,012.			•	944,473.
2	Net acc	ounts	receivable				·			•	•
3	Net not	es rec	eivable							•	
4										•	
5			tate government obligations							•	
6			n other bonds							•	
7			n stock							•	
8		•	ns							•	
9			nents. Attach schedule							•	
	•		ssets								
			ated depreciation							-	
11										•	
12			Attach schedule				461 010			_	0.4.4.4.7.0
13							461,012.				944,473.
			et worth							•	
			able							•	
			, gifts, or grants payable							•	
16			yableyable							•	_
17 10			yanie								
18 19			es. Aπacn scnedule				461,012.			•	944,473.
20			pital surplus. Attach reconciliation				461,012.			•	944,473.
21			nings or income fund							•	
22			ies and net worth				461,012.				944,473.
Sch	edule		1 Reconciliation of income pe	er books with incon	ne per re	eturn					•
			Do not complete this schedu	ıle if the amount on	Schedul	le L, I	ine 13, column	(d), is less tha	n \$50	0,000.	
1			CI DOONS		461.			books this year not			
2			IC Lax	•				h schedule		. •	
3			i s	•			Deductions in this r				
4			ecorded on books this year.	•			against book incom				
_			110					d line 8			
5			orded on books this year not deducted  . Attach schedule	•			Net income per				
6			e 1 through line 5	483,			•	from line 6			483,461.
	rotal. F	iuu IIII	o i anough mio o	±03,	101.					<u>·                                     </u>	403,401.

3652214 Side 2 Form 199 2021 059 CACA1112L 01/04/22

## Schedule B (Form 990)

CA PUBLIC DISCLOSURE COPY
Schedule of Contributors

OMB No. 1545-0047

Employer identification number

2021

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990 or Form 990-PF.
► Go to www.irs.gov/Form990 for the latest information.

ONE SCHOOL AT A TIME, INC. 20-2043649 Organization type (check one): Filers of: Section: X 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

ONE SCHOOL AT A TIME, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional sp	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>30,000</u> .	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>5,000</u> .	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$80,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$10,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$63,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$ <u>75,000.</u>	Person X Payroll Noncash  (Complete Part II for noncash contributions.)

Employer identification number

ONE SCHOOL AT A TIME, INC.

Parti	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		 \$55,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		  \$ 35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		  \$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10_		 <sup>\$</sup> 5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11_		  \$\$10,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12_		 \$ 15,000.	Person X Payroll Noncash
			(Complete Part II for noncash contributions.)

ONE SCHOOL AT A TIME, INC.

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>13</u> _		\$75,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>14</u> _		\$75,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>15</u> _		\$11,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>16</u> _		\$10,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>17</u> _		\$75,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
		I .	i .

Schedule B (Form 990) (2021) Name of organization 1 1 Pa

ONE SCHOOL AT A TIME, INC.

raitii	<b>Noticash Property</b> (see instructions). Use duplicate copies of Part II if additional s	pace is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A		
		\$\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	<b></b>	\$	
BAA	TEEA0703L 10/06/21	Schedule I	B (Form 990) (2021)

Employer identification number 20-2043649

Part III	Exclusively religious, charitable, et	c., contributions to organizations	described in section 501(c)(7), (8),
	or (10) that total more than \$1,000 for the following line entry. For organizations of	he year from any one contributor. Completing Part III, onter the total of avelue	ete columns (a) through (e) and
	contributions of \$1,000 or less for the year.	(Enter this information once. See instruction	ely religious, charitable, etc., rs.)
	Use duplicate copies of Part III if additional	space is needed.	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	N/A		
		(e) Transfer of gift	
	Transferee's name, addres	s, and ZIP + 4 Rel	ationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4 Rela	ationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, addres	s, and ZIP + 4 Rel	ationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	<u> </u>		<del> </del>
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4 Rel	ationship of transferor to transferee

# 2021 CALIFORNIA STATEMENTS ONE SCHOOL AT A TIME, INC. STATEMENT 1 FORM 199, PART II, LINE 7 OTHER INCOME

STATEMENT 2 FORM 199, PART II, LINE 9 CONTRIBUTIONS, GIFTS, GRANTS, AND SIMILAR AMOUNTS PAID

TOTAL \$ 0.

TOTAL \$ 2,800.

PAGE 1

20-2043649

#### STATEMENT 3 FORM 199, PART II, LINE 11 COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

INCOME FROM SPECIAL EVENTS.....

#### **CURRENT OFFICERS:**

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	TOTAL COMPEN- SATION	CONTRI- BUTION TO EBP & DC	EXPENSE ACCOUNT/ OTHER
B. V. JAGADEESH 14232 SHADY OAK CT SARATOGA, CA 95070-5568	DIRECTOR 1.00	\$ 0.	\$ 0.	\$ 0.
RAJIV RAMASWAMY 3401 HILLVIEW AVE PALO ALTO, CA 94304	DIRECTOR 1.00	0.	0.	0.
VIJAYA PRASANNA PULLUR 777 HOLLENBECK AVE, UNIT 9J SUNNYVALE, CA 94087	DIRECTOR 1.00	0.	0.	0.
RAVISHANKAR BYRAPPAGOWDA 45367 MEDICINE BOW WAY FREMONT, CA 95439	DIRECTOR 2.00	0.	0.	0.
RAMESH JAVGAL 13 CARSON CT SAN RAMON, CA 94582	EXEC SECRETARY 2.00	0.	0.	0.
NAREN KUNHODY 4074 GUILDFORD PL SAN JOSE, CA 95135	EXEC TREASURER 5.00	0.	0.	0.
PADMANABHA RAO MELANAHALLI 3252 TROVARE CT SAN JOSE, CA 95135	PRESIDENT 5.00	0.	0.	0.
MANGALA KUMAR P.O. BOX #D, 2450 ALVIN AVENUE	VICE PRESIDENT 2.00	0.	0.	0.

## **CALIFORNIA STATEMENTS**

PAGE 2

ONE SCHOOL AT A TIME, INC.

20-2043649

#### STATEMENT 3 (CONTINUED) FORM 199, PART II, LINE 11 COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES

#### **CURRENT OFFICERS:**

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN-	CONTRI- BUTION TO EBP & DC	ACCOUNT/
SUHAS MUTATKAR P.O. BOX #D, 2450 ALVIN AVENUE	JOINT SECRETARY 2.00	\$ 0.	\$ 0.	\$ 0.
CHANDER PATTIBHIRAM P.O. BOX #D, 2450 ALVIN AVENUE ,	DIRECTOR 1.00	0.	0.	0.
LAUREN PATEL P.O. BOX #D, 2450 ALVIN AVENUE	DIRECTOR 1.00	0.	0.	0.
SHASI KIRAN P.O. BOX #D, 2450 ALVIN AVENUE	VP MARKETING 2.00	0.	0.	0.
POORNIMA RAMAPRASAD P.O. BOX #D, 2450 ALVIN AVENUE		0.	0.	0.
DEEPA SRINIVAS P.O. BOX #D, 2450 ALVIN AVENUE	JOINT SEC FUND 2.00	0.	0.	0.
	TOTAL	\$ 0.	\$ 0.	\$ 0.

#### STATEMENT 4 FORM 199, PART II, LINE 17 OTHER EXPENSES

ADMIN EXPENSES. BANK FEES	\$ 148.
FILING FEES	75.
MAILCHIMP	104.
MARKETING FEES. P.O. BOX	15,000. 322
PAYPAL FEES	40.
POSTAGE AND SHIPPING	95.
PRINTING AND PUBLICATIONS	66.
SPECIAL EVENT EXPENSESWEBSITE HOSTING	535
ZOOM CONFERENCE FEES.	157.
TOTAL	\$ 44,872.

#### STATE OF CALIFORNIA

RRF-1 (Rev. 02/2021) IN

MAIL TO: Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470

STREET ADDRESS: 1300 | Street Sacramento, CA 95814 (916) 210-6400

WEBSITE ADDRESS: www.oag.ca.gov/charities



# ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-306, 309, 311, and 312

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703; Government Code section 12586.1. IRS extensions will be honored.

			Check if:				
ONE SCHOOL AT A TIME, INC.			Change of address				
Name of Organization			Amended report				
List all DBAs and names the organization us	es or has used			•			
P.O. BOX #D, 2450 ALV Address (Number and Street)	VIN AVENUE	Ξ	State Charity	Registration Number CT129448			
SAN JOSE, CA 95151 City or Town, State, and ZIP Code			Corporation of	or Organization No. <u>C2676141</u>			
* ' '	INFO@	OSAAT.ORG					
4085057776   INFO@OSAAT.ORG   Federal Employer ID No.   20-2043649							
ANNUAL RE	GISTRATION F	RENEWAL FEE SCHEDULE (11 C Make Check Payable to Depa					
Total Revenue	<u>Fee</u>	Total Revenue	<u>Fee</u>	Total Revenue	F	<u>ee</u>	
Less than \$50,000 Between \$50,000 and \$100,000 Between \$100,001 and \$250,000	\$25 \$50 \$75	Between \$250,001 and \$1 mill Between \$1,000,001 and \$5 m Between \$5,000,001 and \$20 r	illion \$200	Between \$20,000,001 and \$100 million Between \$100,000,001 and \$500 million	lion \$1		
PART A – ACTIVITIES							
For your most recent full ac	counting peri-	od (beginning 1/01/2	1 ending	12/31/21 ) list:			
Total Revenue \$ (including noncash contributions)	817,05	2. Noncash Contributions	\$	0. Total Assets \$ 94	4,47	73.	
		0.					
PART B – STATEMENTS I	REGARDING	G ORGANIZATION DURIN	IG THE PERI	OD OF THIS REPORT			
Note: All questions must be ans providing an explanation				ou must attach a separate page structions for information required.	Yes	No	
During this reporting period, we officer, director or trustee thereof, expressions.	ere there any o	contracts, loans, leases or other financi r with an entity in which any su	al transactions bety ch officer, director	ween the organization and any or trustee had any financial interest?		Χ	
2 During this reporting period, wa	as there any th	neft, embezzlement, diversion o	or misuse of the	organization's charitable property or funds?		Х	
3 During this reporting period, we	ere any organi	zation funds used to pay any p	enalty, fine or ju	idgment?		Χ	
4 During this reporting period, we coventurer used?	ere the service	es of a commercial fundraiser, fundr	aising counsel fo	or charitable purposes, or commercial		Χ	
5 During this reporting period, di	d the organiza	tion receive any governmental	funding?			Χ	
6 During this reporting period, di	d the organiza	tion hold a raffle for charitable	purposes?			Χ	
7 Does the organization conduct	a vehicle dona	ation program?				Χ	
Did the organization conduct a generally accepted accounting	n independent principles for	audit and prepare audited fina this reporting period?	ncial statements	s in accordance with		Χ	
9 At the end of this reporting per	riod, did the or	ganization hold restricted net asset	s, while reportin	g negative unrestricted net assets?		Χ	
I declare under penalty of perjurand belief, the content is true, co				documents, and to the best of my kn	owled	ge	
		MANABHA RAO MELANAHA					
Signature of Authorized Agent	Printed	Name	Title	Date			

## Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

Automati	c 6-Month Extension of Time. Only sub	mit origin	al (no copies needed).					
	ions required to file an income tax return other t			os, RE	MICs, and t	rusts must		
use Form /	004 to request an extension of time to file incom Name of exempt organization or other filer, see instructions.	ie tax returni	S.	Тахра	yer identification	n number (TIN)		
Type or								
print	ONE SCHOOL AT A TIME, INC.			20-	20-2043649			
File by the	ONE SCHOOL AT A TIME, INC.  Number, street, and room or suite number. If a P.O. box, see	instructions.		1-0				
due date for filing your	P.O. BOX #D, 2450 ALVIN AVENU	JE						
return. See instructions.	City, town or post office, state, and ZIP code. For a foreign ac	ldress, see instru	uctions.			·		
	SAN JOSE, CA 95151							
Enter the R	eturn Code for the return that this application is	for (file a se	parate application for each return)			01		
Application Is For		Return Code	Application Is For			Return Code		
	r Form 990-EZ	01	Form 1041-A			08		
Form 4720	(individual)	03	Form 4720 (other than individual)			09		
Form 990-P	F	04	Form 5227			10		
Form 990-T	(section 401(a) or 408(a) trust)	05	Form 6069			11		
Form 990-T (trust other than above)		06	Form 8870	12				
Form 990-T (corporation) 07								
<ul><li>If the or</li><li>If this is check the</li></ul>	ne No. • (408) 505-7776  ganization does not have an office or place of but for a Group Return, enter the organization's founds box •	ır digit Group	ne United States, check this box	f this is	for the wh	ole group,		
for the	est an automatic 6-month extension of time until e organization named above. The extension is fo calendar year 20 21 or tax year beginning, 20	r the organiz		zation	return			
	tax year entered in line 1 is for less than 12 mor nange in accounting period	nths, check r	reason: Initial return Fir	nal retu	ırn			
3a If this nonre	application is for Forms 990-PF, 990-T, 4720, or fundable credits. See instructions	6069, enter	the tentative tax, less any	3 a	\$	0.		
<b>b</b> If this tax pa	application is for Forms 990-PF, 990-T, 4720, or syments made. Include any prior year overpayments	6069, enter ent allowed a	any refundable credits and estimated as a credit	3 b	\$	0.		
c Balan EFTPS	<b>ce due.</b> Subtract line 3b from line 3a. Include yo S (Electronic Federal Tax Payment System). See	ur payment of instructions	with this form, if required, by using	3 c	\$	0.		
Caution: If payment ins	you are going to make an electronic funds withd structions.	rawal (direct	debit) with this Form 8868, see Form 8	453-TE	and Form	8879-TE for		

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2022)

#### Form **990**

**Return of Organization Exempt From Income Tax** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

, 2021, and ending , 20 For the 2021 calendar year, or tax year beginning Check if applicable: D Employer identification number Address change ONE SCHOOL AT A TIME, INC. 20-2043649 P.O. BOX #D, 2450 ALVIN AVENUE Telephone number Name change SAN JOSE, CA 95151 4085057776 Initial return Final return/terminated Amended return **G** Gross receipts \$ 845,133. H(a) Is this a group return for subordinates F Name and address of principal officer: Application pending X **H(b)** Are all subordinates included? If "No," attach a list. See instructions. No SAME AS C ABOVE Yes Tax-exempt status: X 501(c)(3) 4947(a)(1) or 527 501(c) ( (insert no.) Website: ► OSAAT.ORG H(c) Group exemption number ▶ X Corporation Association 2004 M State of legal domicile: CA Form of organization: Other > L Year of formation: Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) ...... 3 Number of independent voting members of the governing body (Part VI, line 1b)..... 5 0 Total number of volunteers (estimate if necessary)..... 6 0 7a Total unrelated business revenue from Part VIII, column (C), line 12..... **b** Net unrelated business taxable income from Form 990-T, Part I, line 11..... 0. **Prior Year Current Year** Contributions and grants (Part VIII, line 1h)..... 435,243 842,302. Program service revenue (Part VIII, line 2g) ..... 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)..... 1,280 31. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 11 -1,110,281 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... 12 435,413. 817,052 Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... 366,200 316,800 Benefits paid to or for members (Part IX, column (A), line 4)..... Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . 16a Professional fundraising fees (Part IX, column (A), line 11e)..... b Total fundraising expenses (Part IX, column (D), line 25) ▶ Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 1,831 16,791 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)...... 368,031 333,591. Revenue less expenses, Subtract line 18 from line 12..... 67,382. 483,461. **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16)..... 944,473. 461,012. 21 Total liabilities (Part X, line 26) ..... 0. 0. Net assets or fund balances. Subtract line 21 from line 20.... 22 461,012. 944,473. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Here PADMANABHA RAO MELANAHALLI PRESIDENT Type or print name and title Print/Type preparer's name Preparer's signature X if MEENAKSHI B.KANDUKURI, CPA **Paid** MEENAKSHI B.KANDUKURI, CPA 11/14/22 self-employed P00545213 Preparer MEENAKSHI B. KANDUKURI, CPA Use Only Firm's address 19925 STEVENS CREEK BLVD., #100 Firm's EIN ► CUPERTINO, CA 95014 Phone no. (408) 421-5144

Yes

No

Parl	: III	Statement of Program Service Accomplishments	77
	D : (I	Check if Schedule O contains a response or note to any line in this Part III	X
		y describe the organization's mission:	
	<u> SEE</u> _	SCHEDULE O	
2	Did th	e organization undertake any significant program services during the year which were not listed on the prior	_
		990 or 990-EZ?	( No
	If "Yes	s," describe these new services on Schedule O.	_
3	Did th	ne organization cease conducting, or make significant changes in how it conducts, any program services? 🔲 Yes 🛛	No
	If "Yes	s," describe these changes on Schedule O.	_
4	Descr	ribe the organization's program service accomplishments for each of its three largest program services, as measured by exp	enses.
	Section	on 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expe	enses,
	and re	evenue, if any, for each program service reported.	
4 a	(Code		)
		<u>VIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUN</u>	<u>.IDS</u>
	<u>TO</u> :	BUILD 4 NEW CLASSROOMS AND A NEW TOILET BLOCK AT GOVT. HIGHER PRIMARY SCHOOL,	
	CHI	KKAHUNSUR, HUNSUR TALUK, MYSURU DISTRICT, KARNATAKA STATE, INDIA, THAT CATERS	TO
	382	STUDENTS FROM MOSTLY POOR FAMILIES AROUND THE REGION.	
	<b></b>	) /	
4 b	(Code		)
		<u>VIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUN</u>	<u>NDS</u>
		DIGITAL INFRASTRUCTURE FOR RURAL SCHOOLS (ODISI).	
		S INITIATIVE IS TO ENABLE AFFORDABLE, ACCESSIBLE AND SUSTAINABLE INFRASTRUCTUR	RE
		THE RURAL CHILD AND PROVIDE THEM AN EQUAL OPPORTUNITY TO LEARN. THE PROJECT	<u>AIMS</u>
		CREATING A OPEN ENDED PLATFORM WHERE MULTIPLE CONTRIBUTORS CAN PARTICIPATE,	
	LEV.	ERAGE ALREADY EXISTING CONTENT AND TAKE THE FIRST STEPS IN MAKING PRIMARY DIGI	ITAL
	LEA	RNING, AVAILABLE FOR ALL.	
<b>4</b> c	(Code	e: ) (Expenses \$ 55,000. including grants of \$ 55,000.) (Revenue \$	)
70		ERS TO 550 STUDENTS FROM MOSTLY POOR FAMILIES AROUND THE REGION.	
		VIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUN	
		CONSTRUCT 3 NEW CLASSROOMS AND A NEW TOILET BLOCK AT GOVT. HIGHER PRIMARY SCHO	<u> ЛОГ,</u>
	<u>KER</u>	AWADI, BYADAGI TALUK, HAVERI DISTRICT, KARNATAKA INDIA, THAT CATERS TO 290	
	STU.	DENTS FROM MOSTLY POOR FAMILIES AROUND THE REGION.	
4 d	Other	program services (Describe on Schedule O.)  SEE SCHEDULE O	
		enses \$ 131,200. including grants of \$ 131,200.) (Revenue \$	
		nrogram service expenses > 316 800	-

## Form 990 (2021) ONE SCHOOL AT A TIME, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a		X
t	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
C	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
c	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Χ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X.</i>	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII.	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Χ
k	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV.	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.	21		Х

# Form 990 (2021) ONE SCHOOL AT A TIME, INC. Part IV | Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23		Х
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
1	<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	<b>d</b> Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	former officer, director, trusteé, key employee, créator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
;	<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> 'Yes,' complete Schedule L, Part IV	28a		Х
1	<b>b</b> A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV	28b		Χ
	c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29		29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If 'Yes,' complete Schedule N, Part I.</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.	34		Х
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
ļ	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
1	a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	<b>a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	-		
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1 c		
BAA	TEEA0104L 09/22/21	Form	990 (	2021

Form 990 (2021) ONE SCHOOL AT A TIME, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			res	NO
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		X
b	off 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i>	3 b		
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
b	olf 'Yes,' enter the name of the foreign country►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
	: If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7 a		Х
ŀ	of Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file	, 5		
	Form 8282?	7 c		X
C	If 'Yes,' indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		Х
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
ł	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7 h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring	711		
	organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	olf 'Yes,' enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	1.0		X
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Λ
	olf 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If 'Yes,' complete Form 4720, Schedule O.	.5		
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any	17		
	activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		

Part VI Governance, Management, and Disclosure. For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year. . . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ...... Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule Q..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... 10 a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ Χ **14** Did the organization have a written document retention and destruction policy?..... 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official...... 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year?..... 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements?. Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed > CA Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records NAREN KUNHODY 4074 GUILDFORD PLACE SAN JOSE CA 95135 (408)

Form 990	(2021)	ONE	SCHOOL	ΣТ	Δ	TTMF	TNC
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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)						_		
(A) Name and title	(B) Average hours per	thar	one both dire	box, an o ector/	unles	eck mores person and a ee)	re on	(D) Reportable compensation from the organization	<b>(E)</b> Reportable compensation from related organizations	<b>(F)</b> Estimated amount of other
	week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC/1099-NEC)	(W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1) B. V. JAGADEESH	1									
DIRECTOR	0	Χ						0.	0.	0.
(2) RAJIV RAMASWAMY DIRECTOR	1	Х						0.	0.	0.
(3) VIJAYA PRASANNA PULLUR	1									
DIRECTOR	0	Х						0.	0.	0.
(4) RAVISHANKAR BYRAPPAGOWDA	2									
DIRECTOR	0	Χ						0.	0.	0.
(5) PADMANABHA RAO MELANAHALLI	5									
PRESIDENT	0	Χ		Χ				0.	0.	0.
(6) CHANDER PATTIBHIRAM	11									
DIRECTOR	0	Χ						0.	0.	0.
_(7)_ LAUREN PATEL	1									
DIRECTOR	0	X						0.	0.	0.
_(8)_ RAMESH_JAVGAL	2									
EXEC SECRETARY	0			Χ				0.	0.	0.
_(9) NAREN_KUNHODY	5									_
EXEC TREASURER	0			Χ				0.	0.	0.
(10) MANGALA KUMAR	2			.,				•	•	•
VICE PRESIDENT	0			X				0.	0.	0.
(11) SUHAS MUTATKAR	2			37				0	0	0
JOINT SECRETARY	0			Χ				0.	0.	0.
(12) SHASI KIRAN	2			v				0	0	0
VP MARKETING  (13) POORNIMA RAMAPRASAD	2			Χ				0.	0.	0.
JOINT SEC COMM	$-\frac{2}{0}$			Х				0.	0.	0.
(14) DEEPA SRINIVAS	2		$\vdash$	Λ		$\vdash$		0.	0.	0.
JOINT SEC FUND	0			Χ				0.	0.	0.
								<u> </u>	٠.	<u> </u>

Part VII   Section A. Officers	, Directors, Tru	(B)	ney		1DIC		es, a	and	a <del>nignest com</del>	ipensated Emp	loyees	<b>S</b> (cont	inuea)
(4)		, ,	Position		(D)	(E)		(F)					
<b>(A)</b> Name and title		Average hours per	box	, unle	ess pe	erson	than ( is both or/trust	n an	Reportable compensation from	Reportable compensation from	Estim	ated am	nount
		week (list any		-					the organization (W-2/1099-	related organizations (W-2/1099-	compe	of other ensation	from
		hours for related	Individual or director	stituti	Officer	y em	ghest nploy	Former	MISC/1099-NEC)	MISC/1099-NEC)	an	rganiza d relate anizatio	ed .
		organiza - tions	ia to	onal	·	Key employee	.com	_			org	amzado	113
		below dotted line)	individual trustee or director	nstitutional trustee		8	Highest compensated employee						
		iiile)		ðő			ited						
(15)													
4.0													
(16)			•										
(17)													
(18)													
(19)													
(10)													
(20)													
(01)													
(21)													
(22)													
(23)													
(24)													
			•										
(25)													
1 b Subtotal								<b>•</b>	0.	0.			0.
c Total from continuation sheet								<b>&gt;</b>	0.	0.			0.
d Total (add lines 1b and 1c)								<b>•</b>	0.	0.			0.
2 Total number of individuals (inclusive the experience)	•	to those I	isted	abo	ve) v	who	receiv	ved	more than \$100,00	00 of reportable comp	ensatio	n	
from the organization (	0											Yes	No
3 Did the organization list any fo	ormer officer, direct	tor. truste	e. ke	ev ei	olam	ovee	e. or l	hiah	nest compensated	l emplovee			
on line 1a? If 'Yes,' complete	Schedule J for such	h individu	aĺ								. 3		X
4 For any individual listed on lin the organization and related or	e 1a, is the sum of	reportab	le co	mpe	ensa If 'Y	tion	and	oth	er compensation	from			
such individual											. 4		X
5 Did any person listed on line 1 for services rendered to the or	la receive or accrue	e compen	satio	n fr	om :	any J fo	unre	late	ed organization or	individual	5		Х
Section B. Independent Con	tractors										•		1
Complete this table for your five compensation from the organization.	ve highest compensition. Report compens	sated indessation for	epend the ca	dent alen	t cor dar v	ntrad vear	ctors endir	tha ng w	t received more the vith or within the or	han \$100,000 of ganization's tax year			
	(A) and business addr				•	,		J	(B)	)	(	C) ,	
Ivame	and business addr	ress							Description of	of services	Compè	ensatio	on
2 Total number of independent	atrootoro (includir - l	نا المصادري	+ o cl +	o +lo -	.ac '	iota -	ا ماء ا	\(\alpha\) :	who recoins a mar	thon			
2 Total number of independent cor \$100,000 of compensation from			nea to	ว เทด	se I	istec	1 9D0/	ve) \	wito received more	uiafi			
+ : - : , - : - : : : : : : : : : : : : :	1. 30200.011	U											

		Check if Schedule O contains a response or note to any	line in this Part V	III		
			<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	b c d e f	Federated campaigns				
SE	h	Total. Add lines 1a-1f	842,302.			
e		Business Code	012/0021			
Program Service Revenue		All other program service revenue				
ď	g	Total. Add lines 2a-21				
	3 4 5	Investment income (including dividends, interest, and other similar amounts)  Income from investment of tax-exempt bond proceeds  Royalties	31.	31.		
	b c	Gross rents				
	d	Net rental income or (loss)				
	b	Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses  Gain or (loss) 7c				
	d	Net gain or (loss)				
Other Revenue		Gross income from fundraising events (not including \$ 666,320. of contributions reported on line 1c). See Part IV, line 18				
퓽	С	Net income or (loss) from fundraising events	-25,281.			-135.
-		Gross income from gaming activities. See Part IV, line 19				
		Net income or (loss) from gaming activities				
	b	Gross sales of inventory, less				
	С	Net income or (loss) from sales of inventory ▶				
CIS		Business Code				
<u>е</u> е	11a					
er er	b	' <del>-</del>				
Miscellaneous Revenue	11 a b c d	All other revenue				
Σ Σ		Total. Add lines 11a-11d				
	12		817.052	31.	0.	-135

Par	t IX	Statement of Functional Expen	ses			
Sect	ion 50	1(c)(3) and 501(c)(4) organizations must con	nplete all columns. All ot	her organizations must co	omplete column (A).	
		Check if Schedule O contains a	response or note to any	line in this Part IX		
		lude amounts reported on lines 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	orgar See F	ts and other assistance to domestic nizations and domestic governments.  Part IV, line 21				
2	Grant indivi	ts and other assistance to domestic duals. See Part IV, line 22				
3	Grant organ eign i	is and other assistance to foreign izations, foreign governments, and for- individuals. See Part IV, lines 15 and 16	316,800.	316,800.		
4 5	Comp	fits paid to or for members pensation of current officers, directors, ees, and key employees	0.	0.	0.	0.
6	disqu sectio	pensation not included above to alified persons (as defined under on 4958(f)(1)) and persons described ction 4958(c)(3)(B)	0.	0.	0.	0.
7	Other	salaries and wages				
8	(inclu	ion plan accruals and contributions ide section 401(k) and 403(b) byer contributions)				
9	Other	employee benefits				
10	-	oll taxes				
11		for services (nonemployees):				
		gement				
		unting				
	-	ying				
		sional fundraising services. See Part IV, line 17				
		tment management fees				
	(A), an	(If line 11g amount exceeds 10% of line 25, column nount, list line 11g expenses on Schedule 0.) rtising and promotion				
13	Office	e expenses				
14	Inforr	nation technology				
15	Royal	Ities				
16	Occu	pancy				
17	Trave	· ·				
18	exper	nents of travel or entertainment nses for any federal, state, or local c officials				
19		erences, conventions, and meetings				
20 21		est nents to affiliates				
22	-	eciation, depletion, and amortization				
23	•	ance				
24	Other covere on line of line	rexpenses. Itemize expenses not ed above. (List miscellaneous expenses e 24e. If line 24e amount exceeds 10% e 25, column (A), amount, list line 24e ases on Schedule O.).				
а	MAR	KETING_FEES	15,000.		15,000.	
		SITE HOSTING	535.		535.	
		BOX	322.		322.	
		K FEES	249.		249.	
		her expenses	685.		685.	
		functional expenses. Add lines 1 through 24e	333,591.	316,800.	16,791.	0.
26	the or joint or camp	costs. Complete this line only if rganization reported in column (B) costs from a combined educational raign and fundraising solicitation. If following 98-2 (ASC 958-720).				

_		Check if Schedule O contains a response or note to	o any line in this Part X	<u></u>	<u></u>	
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing		358,941.	1	842,371.
	2	Savings and temporary cash investments		102,071.	2	102,102.
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or form	ner officer, director.			
		Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	l contributor, or 35%		_	
			h		5	
	6	Loans and other receivables from other disqualified p				
	_	section 4958(f)(1)), and persons described in section			6	
	7	Notes and loans receivable, net	<b>⊢</b>		7	
ets	8	Inventories for sale or use	<u> </u>		8	
Assets	9	Prepaid expenses and deferred charges		9		
4	10a Land, buildings, and equipment: cost or other bas Complete Part VI of Schedule D		10a			
		Less: accumulated depreciation			10 c	
	11	Investments — publicly traded securities		11		
	12	Investments – other securities. See Part IV, line 11		12		
	13	Investments – program-related. See Part IV, line 11.			13	
	14	Intangible assets		14		
	15	Other assets. See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line	33)	461,012.	16	944,473.
	17	Accounts payable and accrued expenses		17		
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
es	21	Escrow or custodial account liability. Complete Part I			21	
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu	ficer, director, trustee,			
iab		controlled entity or family member of any of these pe	rsons		22	
_	23	Secured mortgages and notes payable to unrelated the	<u> </u>		23	
	24	Unsecured notes and loans payable to unrelated third	· ·		24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to related third parties, aplete Part X of Schedule D.		25	
	26	Total liabilities. Add lines 17 through 25		0.	26	0.
S		Organizations that follow FASB ASC 958, check here				
nce		and complete lines 27, 28, 32, and 33.				
ala	27	Net assets without donor restrictions		461,012.	27	944,473.
B	28	Net assets with donor restrictions			28	
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	eck here ►			
ō	29	Capital stock or trust principal, or current funds			29	
sts	30	Paid-in or capital surplus, or land, building, or equipm			30	
SS	31	Retained earnings, endowment, accumulated income,	, or other funds		31	
t A	32	Total net assets or fund balances		461,012.	32	944,473.
Ne	33	Total liabilities and net assets/fund balances		461,012.	33	944,473.
BA	A		TEEA0111L 09/22/21	·		Form <b>990</b> (2021)

Tom 950 (2021) ONL SCHOOL AT A TIME, INC.	20 .	2043047		ı u	gc 12
Part XI Reconciliation of Net Assets					
Check if Schedule O contains a response or note to any line in this Part XI.					
1 Total revenue (must equal Part VIII, column (A), line 12)		1	8	17,0	)52.
2 Total expenses (must equal Part IX, column (A), line 25)		2	3	33,5	91.
3 Revenue less expenses. Subtract line 2 from line 1		3	4	83,4	61.
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))		4	4	61,0	12.
5 Net unrealized gains (losses) on investments		5			
6 Donated services and use of facilities		6			
7 Investment expenses		7			
8 Prior period adjustments		8			
9 Other changes in net assets or fund balances (explain on Schedule O)		9			0.
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,		10	•		
column (B))		10	9.	44,4	13.
Part XII Financial Statements and Reporting					_
Check if Schedule O contains a response or note to any line in this Part XII					
				Yes	No
1 Accounting method used to prepare the Form 990: X Cash Accrual Other					ĺ
If the organization changed its method of accounting from a prior year or checked 'Other,' explain on Schedule O.					
2 a Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Χ
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or separate basis, consolidated basis, or both:  Separate basis Consolidated basis Both consolidated and separate basis	r reviewe	ed on a			
<b>b</b> Were the organization's financial statements audited by an independent accountant?			2 b		Х
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis		te			
<b>c</b> If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of review, or compilation of its financial statements and selection of an independent accountant?	the audit,		2 c		
If the organization changed either its oversight process or selection process during the tax year, expl on Schedule O.					
3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	Single		3 a		Х
<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the req or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3 b		
<b>BAA</b> TEEA0112L 09/22/21			Form	990 (	(2021)

#### **SCHEDULE A** (Form 990)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization Employer identification number ONE SCHOOL AT A TIME, INC 20-2043649 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 10 June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on 12 lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations ..... **q** Provide the following information about the supported organization(s). (i) Name of supported organization (iii) Type of organization (described on lines 1-10 above (see instructions)) (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? No (A) (B) (C) (D) (E) Total

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	144,393.	212,498.	224,114.	435,243.	842,302.	1,858,550.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	<b>Total.</b> Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	144,393.	212,498.	224,114.	435,243.	842,302.	1,858,550.
6	<b>Public support.</b> Subtract line 5 from line 4						1,858,550.
Sec	tion B. Total Support						,
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
7	Amounts from line 4	144,393.	212,498.	224,114.	435,243.	842,302.	1,858,550.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources				1,280.	31.	1,311.
9	Net income from unrelated business activities, whether or not the business is regularly carried on				·		0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
	Total support. Add lines 7 through 10						1,859,861.
12	Gross receipts from related activ	ities, etc. (see ins	structions)			12	0.
	<b>First 5 years.</b> If the Form 990 is organization, check this box and	stop here		third, fourth, or fi	fth tax year as a	section 501(c)(3)	▶
Sec	tion C. Computation of Pul	blic Support P	ercentage				
	Public support percentage for 20 Public support percentage from 2						99.93%
	<b>33-1/3% support test—2021.</b> If the and <b>stop here.</b> The organization	ne organization di	d not check the b	ox on line 13. and	d line 14 is 33-1/3	% or more, check	99.88 % this box
b	<b>33-1/3% support test—2020.</b> If th and <b>stop here.</b> The organization	e organization did	I not check a box	on line 13 or 16a	, and line 15 is 33	3-1/3% or more, c	check this box
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstances	test, check this b	oox and stop here	Explain in Part '	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the facts-and Private foundation. If the organization	meets the facts-a I-circumstances te	nd-circumstances est. The organizat	test, check this begin in the total terms to the terms to	oox and <b>stop here</b> publicly supporte	Explain in Part dorganization	VI how the ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	dar year (or fiscal year beginning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include						
2	any 'unusual grants.'). Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
	<b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
С	Add lines 7a and 7b						
	<b>Public support.</b> (Subtract line 7c from line 6.)						
Sec	tion B. Total Support		, ,		1	, ,	
	dar year (or fiscal year beginning in) ►	<b>(a)</b> 2017	<b>(b)</b> 2018	<b>(c)</b> 2019	<b>(d)</b> 2020	<b>(e)</b> 2021	(f) Total
	Amounts from line 6						
	similar sources						
	similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Unrelated business taxable income (less section 511 taxes) from businesses						
c 11 12	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 12	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b						
11 12 13 14	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	stop here		third, fourth, or 1	fifth tax year as a	section 501(c)(3)	<b>&gt;</b> []
11 12 13 14 Sec	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	stop here blic Support F	Percentage				
11 12 13 14 Sec 15	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	stop hereblic Support F 21 (line 8, colum	Percentage n (f), divided by lii	ne 13, column (f)	))		%
11 12 13 14 Sec 15 16	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975. Add lines 10a and 10b.  Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.  Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).  Total support. (Add lines 9, 10c, 11, and 12.).  First 5 years. If the Form 990 is organization, check this box and tion C. Computation of Pul Public support percentage from 20 Public support percentage from 20	stop hereblic Support F 121 (line 8, colum 2020 Schedule A	Percentage n (f), divided by lin , Part III, line 15.	ne 13, column (f)	))		
11 12 13 14 Sec 15 16 Sec	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on	stop hereblic Support F 21 (line 8, colum 2020 Schedule A estment Inco	Percentage n (f), divided by lii , Part III, line 15 me Percentage	ne 13, column (f)	))		% %
11 12 13 14 Sec 15 16 Sec 17	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	stop hereblic Support F 21 (line 8, colum 2020 Schedule A estment Incor or 2021 (line 10c	Percentage n (f), divided by lii , Part III, line 15 me Percentage , column (f), divide	ne 13, column (f)	umn (f))	15 16	90 90
11 12 13 14 Sec 15 16 Sec 17 18	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	stop hereblic Support F 21 (line 8, colum 2020 Schedule A estment Inco or 2021 (line 10c rom 2020 Schedu	Percentage  n (f), divided by lind , Part III, line 15  me Percentage , column (f), divided alle A, Part III, line	ne 13, column (f)	umn (f))	15 16 17 18	00 00 00 00
11 12 13 14 Sec 15 16 Sec 17 18 19a	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	stop here	Percentage  n (f), divided by ling, Part III, line 15.  me Percentage  , column (f), divided lile A, Part III, line lile did not check the beginner of the phere. The organ lile did not check a book in the lile of the lile	ne 13, column (f) ed by line 13, col 17 box on line 14, ar ization qualifies a	umn (f))	15 16 17 18 than 33-1/3%, and orted organization 6 is more than 33-	% % % d line 17 ► [] 1/3%, and

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### **Section A. All Supporting Organizations**

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was			
	accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
C	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))?  If 'Yes,' provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in <b>Part VI</b> .	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI.</b>	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If 'Yes,' answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	1 <b>0</b> b		

Pai	rt IV	Supporting Organizations (continued)			
11	∐ac t	the organization accepted a gift or contribution from any of the following persons?		Yes	No
		son who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
	the g	overning body of a supported organization?	11a		
		nily member of a person described on line 11a above?	11b		
		s controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in <b>Part VI</b> .	11c		
Sec	tion	B. Type I Supporting Organizations		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
1	or mo office orgar than were	the governing body, members of the governing body, officers acting in their official capacity, or membership of one one supported organizations have the power to regularly appoint or elect at least a majority of the organization's ers, directors, or trustees at all times during the tax year? If 'No,' describe in <b>Part VI</b> how the supported nization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers	1	Yes	No
2	Did the that of the benear	the tax year.  The organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If 'Yes,' explain in <b>Part VI</b> how providing such fit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the orting organization.	2		
Sec	tion (	C. Type II Supporting Organizations		l l	
				Yes	No
1	of ea	a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees ch of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the orting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Sec	tion l	D. All Type III Supporting Organizations			
1	D:4 th	he experiention provide to each of its supported experientions, by the last day of the fifth month of the		Yes	No
1	orgar year,	he organization provide to each of its supported organizations, by the last day of the fifth month of the nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1		
	orgai	nization's governing documents in effect on the date of notification, to the extent not previously provided?			
2	orgar	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported nization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in <b>Part VI</b> how organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	voice all tin	ason of the relationship described on line 2, above, did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at mes during the tax year? If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played is regard.	3		
Sec	tion l	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
á	a 🗌 T	The organization satisfied the Activities Test. Complete line 2 below.			
ı	,	The organization is the parent of each of its supported organizations. Complete line 3 below.			
(	: 🗍 т	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instru	uctions	s).
2	Activi	ities Test. Answer lines 2a and 2b below.		Yes	No
á	suppo orgai respo	substantially all of the organization's activities during the tax year directly further the exempt purposes of the orted organization(s) to which the organization was responsive? If 'Yes,' then in <b>Part VI identify those supported</b> **nizations and explain how these activities directly furthered their exempt purposes, how the organization was consive to those supported organizations, and how the organization determined that these activities constituted tantially all of its activities.	2a		
ı	more reaso	the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the ons for the organization's position that its supported organization(s) would have engaged in these activities for the organization's involvement.	2b		
3	Parer	nt of Supported Organizations. Answer lines 3a and 3b below.			
	a Did th	the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? If 'Yes' or 'No,' provide details in <b>Part VI.</b>	3a		
I		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If 'Yes,' describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Sch	edule A (Form 990) 2021 ONE SCHOOL AT A TIME, INC.		20-20	43649 Page (
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	aniza	tions	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organization	t on N ns mu	ov. 20, 1970 (explain in st complete Sections A	Part VI). <b>See</b> through E.
Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
	Average monthly value of securities	1a		
t	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
•	e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). BAA Schedule A (Form 990) 2021

Pa	Part V   Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Sec	tion D - Distributions		Current Year			
1	Amounts paid to supported organizations to accomplish exempt purposes	1				
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2				
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3				
4	Amounts paid to acquire exempt-use assets	4				
5	Qualified set-aside amounts (prior IRS approval required – provide details in Part VI)	5				
6	Other distributions (describe in Part VI). See instructions.	6				
7	Total annual distributions. Add lines 1 through 6.	7				
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	8				
9	Distributable amount for 2021 from Section C, line 6	9				
10	Line 8 amount divided by line 9 amount	10				

Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required — explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2021			
<b>a</b> From 2016			
<b>b</b> From 2017			
<b>c</b> From 2018			
<b>d</b> From 2019			
<b>e</b> From 2020			
f Total of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
i Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
<b>b</b> Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
<b>6</b> Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
<b>b</b> Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			

BAA Schedule A (Form 990) 2021

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Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

# Schedule B (Form 990)

PUBLIC DISCLOSURE COPY Schedule of Contributors

2021

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information.

ONE SCHOOL AT A TIME, INC. 20-2043649 Organization type (check one): Filers of: Section: X 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions 

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

ONE SCHOOL AT A TIME, INC. 20-2043649

Parti	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$30,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$80,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$63,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$75,000.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ <u>55,000</u> .	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$ <u>35,000</u> .	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)

20-2043649 ONE SCHOOL AT A TIME, INC Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (b) Name, address, and ZIP + 4 (d) Type of contribution (c) Total contributions (a) No. Person Χ **Payroll** 75,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (c) Total contributions (d) Type of contribution (a) No. Person 8 **Payroll** 75,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (c)
Total contributions (d) Type of contribution (a) No. Person 9 **Payroll** 75,000. Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (d) Type of contribution (a) No. (c) Total contributions Person **Payroll** Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total contributions (b) Name, address, and ZIP + 4 Person **Payroll** Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total contributions (b) Name, address, and ZIP + 4 Person **Payroll** Noncash

(Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021) Name of organization 1 1 Pa

ONE SCHOOL AT A TIME, INC.

20-2043649

raitii	<b>Noticash Property</b> (see instructions). Use duplicate copies of Part II if additional s	pace is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A		
		\$\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	<b></b>	\$	
BAA	TEEA0703L 10/06/21	Schedule I	B (Form 990) (2021)

Employer identification number 20-2043649

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 5						
	or (10) that total more than \$1,000 for the following line entry. For organizations of	he year from any one contributor. Completing Part III, onter the total of avelue	ete columns (a) through (e) and			
	contributions of \$1,000 or less for the year.	(Enter this information once. See instruction	ely religious, charitable, etc., ns.)			
	Use duplicate copies of Part III if additional	space is needed.				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	N/A					
		(e) Transfer of gift				
	Transferee's name, addres	s, and ZIP + 4 Rel	ationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4 Rela	ift  Relationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	(e) Transfer of gift					
	Transferee's name, addres	s, and ZIP + 4 Rel	ationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	<u> </u>		<del> </del>			
	(e) Transfer of gift  Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee					

### SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

(17)

**3 a** Subtotal...... **b** Total from continuation sheets to Part I...... c Totals (add lines 3a and 3b).

Employer identification number

20-2043649 SCHOOL AT A TIME General Information on Activities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?.... For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. PART V Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (b) Number of (d) Activities conducted in (e) If activity listed in (a) Region (f) Total employees, agents, and offices in the the region (by type) (such (d) is a program expenditures for as, fundraising, program services, investments, region service, describe and investments independent specific type of in the region contractors grants to recipients service(s) in in the region located in the region) the region (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11)(12)(13)(14)(15) (16)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule F (Form 990) 2021

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			PART V						othory
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS		WIRE TRNSFR			
				BUILD					
				CLASSROOMS	253,800.	WIRE TRNSFR			
				BUILD					
				CLASSROOMS	63,000.	WIRE TRNSFR			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter.	<b>&gt;</b>	
	Enter total number of other organizations or entities	<u> </u>	-

BAA Schedule F (Form 990) 2021

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	<b>(d)</b> Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	<b>(g)</b> Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
BAA		•		•		Schedule F	(Form 990) 2021

Pa	rt IV	Foreign Forms		
1	organi	ne organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the ization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign ration (see Instructions for Form 926)	Yes	X No
2	require of Cer	e organization have an interest in a foreign trust during the tax year? If 'Yes,' the organization may be ed to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt tain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. r (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	organi	e organization have an ownership interest in a foreign corporation during the tax year? If 'Yes,' the ization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain or Corporations (see Instructions for Form 5471)	Yes	X No
4	electin <i>Returr</i>	the organization a direct or indirect shareholder of a passive foreign investment company or a qualified g fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information to by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see citions for Form 8621).	Yes	X No
5	organi	e organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the ization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign erships (see Instructions for Form 8865)	Yes	X No
6	If 'Yes	e organization have any operations in or related to any boycotting countries during the tax year? s,' the organization may be required to separately file Form 5713, International Boycott Report (see ctions for Form 5713; don't file with Form 990)	Yes	X No

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 10/28/21
 Schedule F (Form 990) 2021

# Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

#### PART I. LINE 2 - GRANTMAKERS EXPLANATION FOR MONITORING USE OF FUNDS OUTSIDE US

AFTER THE SCHOOL SUBMITS A FORMAL REQUEST FOR PROPOSAL (RFP), OSAAT TEAM CONDUCTS A THOROUGH REVIEW TO DETERMNE THE ELIGIBILITY OF THE SCHOOL, INCLUDING VISITING THE PHYSICAL SITE AND MEETING WITH THE LOCAL COMMUNITY LEADERS, SCHOOL OFFICIALS AND PARENTS. THE TEAM VOTES ON THE BUDGET AND AN ESTIMATE OF THE INFRASTRUCTURE IMPROVEMENTS NEEDED FOR THE SCHOOL.

A MEMORANDUM OF UNDERSTANDING (MOU) IS CREATED, WHICH IDENTIFIES EXACTLY WHAT OSAAT IS WILLING TO COMMIT, THE RESPONSIBILITIES OF THE SCHOOL AND THE LOCAL NGO WITH FCRA CLEARANCE, WHO WILL ASSIST OSAAT IN COMPLETING THE PROJECT. MOU CLEARLY MENTIONS THE AMOUNT, RESPONSIBILITIES AND PROCESS THAT NEED TO BE FOLLOWED BY THE NGO.

#### PART I. LINE 3F - METHOD OF ACCOUNTING

CASH METHOD OF ACCOUNTING

### PART II, LINE 1 - METHOD OF ACCOUNTING

CASH METHOD OF ACCOUNTING

BAA TEEA3504L 10/28/21 Schedule F (Form 990) 2021

### **SCHEDULE G** (Form 990)

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number 20-2043649 ONE SCHOOL AT A TIME,

Part I Fundraising Activities. Complete Form 990-EZ filers are not re	te if the organiza	ation answer	ered 'Yes' o art.	on Form 990, Part IV, line	e 17.	
1 Indicate whether the organization r				owing activities. Check	all that apply.	
a Mail solicitations			е	Solicitation of non-	government grants	
<b>b</b> Internet and email solicitations	;		f	Solicitation of gove	rnment grants	
c Phone solicitations			g	X Special fundraising	events	
d In-person solicitations				_		
2a Did the organization have a written or employees listed in Form 990, Par	t VII) or entity	in connect	tion with p	rofessional fundraising	services?	
<b>b</b> If 'Yes,' list the 10 highest paid ind compensated at least \$5,000 by the	ilviduais or enti le organization.	ties (iuna	raisers) pu	irsuant to agreements t	under which the lundra	ser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did have custo of contr	fundraiser dy or control ributions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in column (i)	(vi) Amount paid to (or retained by) organization
		Yes	No		,,	
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						0.
List all states in which the organization or licensing.				ontributions or has been	notified it is exempt from	
		  		·		

Schedule G (Form 990) 2021 ONE SCHOOL AT A TIME, INC 20-2043649 Fundraising Events. Complete if the organization answered 'Yes' on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. **(b)** Event #2 (d) Total events (a) Event #1 (c) Other events (add column (a) VIDYADAANA 202 VIDYADAANA 202 through column (c) (event type) (event type) (total number) Revenue **1** Gross receipts..... 505,561 153,341. 10,218. 669,120. 2 Less: Contributions..... 505,561 153,341 7,418 666,320. **3** Gross income (line 1 minus line 2)..... 2,800 2,800. Direct Expenses Rent/facility costs..... 7 Food and beverages ..... 7,500 7,500. **9** Other direct expenses..... 135. 13,800. 6,646. 20,581. 10 Direct expense summary. Add lines 4 through 9 in column (d)..... 28,081. Net income summary. Subtract line 10 from line 3, column (d)..... -25,281. Gaming. Complete if the organization answered 'Yes' on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming Revenue (add column (a) through column (c)) (a) Bingo bingo/progressive bingo (c) Other gaming Gross revenue..... Direct Expenses **2** Cash prizes...... Rent/facility costs..... **5** Other direct expenses..... Yes Yes Yes જ No No No 7 Direct expense summary. Add lines 2 through 5 in column (d)...... 8 Net gaming income summary. Subtract line 7 from line 1, column (d)...... **9** Enter the state(s) in which the organization conducts gaming activities: a is the organization licensed to conduct gaming activities in each of these states? No

-	<b>b</b> If 'No,' explain:		3 3			L	
	<b>a</b> Were any of the <b>b</b> If 'Yes,' explain:	organization's gaming	licenses revoked	, suspended, or t	the tax year?	 res [	No

Schedule G (Form 990) 2021 ONE SCHOOL AT A TIME, INC. 20	-2043649	Page 3						
11 Does the organization conduct gaming activities with nonmembers?	····· Yes	No						
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	Yes	No						
13 Indicate the percentage of gaming activity conducted in:	1 1							
a The organization's facility.	13a	%						
<b>b</b> An outside facility.	13 b	%						
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:		_						
Name ►								
Address •								
15 a Does the organization have a contract with a third party from whom the organization receives gaming revenue?								
Name •								
Address ►		; 						
16 Gaming manager information:								
Name ►								
Gaming manager compensation ► \$								
Description of services provided ►								
Director/officer Employee Independent contractor								
17 Mandatory distributions:								
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the	□vaa	N						
state gaming license? <b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in t	<u> </u>	No No						
organization's own exempt activities during the tax year > \$								
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, collaboration and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any information. See instructions.	umns (iii) and / additional	(v);						

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 07/12/21
 Schedule G (Form 990) 2021

### SCHEDULE O (Form 990)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

ONE SCHOOL AT A TIME, INC.

Employer identification number 20-2043649

## FORM 990, PART I, LINE 1 - ORGANIZATION MISSION OR SIGNIFICANT ACTIVITIES

THE PURPOSE OF THIS ORGANIZATION IS TO PROVIDE GOOD INFRASTRUCTURE FOR RURAL SCHOOLS THAT SERVE POOR AND UNDERPRIVILEGED CHILDREN IN DEVELOPING COUNTRIES, BY CHOOSING ONE SCHOOL AT A TIME FOR RENOVATION; TO COLLABORATE WITH OTHER NON-PROFIT ORGANIZATIONS FOR PROVIDING WIDER SUPPORT TO SUCH CHILDREN AND SCHOOLS; TO BUILD CLASSROOMS AND PROVIDE FURNITURE FOR STUDENTS; PROVIDE SANITARY FACILITIES AND SUPPLIES; AND PROVIDE CLEAN DRINKING WATER.

### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

THE PURPOSE OF THIS ORGANIZATION IS TO PROVIDE GOOD INFRASTRUCTURE FOR RURAL SCHOOLS THAT SERVE POOR AND UNDERPRIVILEGED CHILDREN IN DEVELOPING COUNTRIES, BY CHOOSING ONE SCHOOL AT A TIME FOR RENOVATION; TO COLLABORATE WITH OTHER NON-PROFIT ORGANIZATIONS FOR PROVIDING WIDER SUPPORT TO SUCH CHILDREN AND SCHOOLS; TO BUILD CLASSROOMS AND PROVIDE FURNITURE FOR STUDENTS; PROVIDE SANITARY FACILITIES AND SUPPLIES; AND PROVIDE CLEAN DRINKING WATER.

### FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS TO BUILD 2 LARGE CLASSROOMS, A KITCHEN WITH STORE ROOM AND A TOILET BLOCK AT UPGRADED HIGH SCHOOL, KHUKRADIH VILLAGE, SUNDER NAGAR TALUK, EAST SINGBHUM DISTRICT, JHARKHAND STATE, INDIA, THAT CATERS TO 500 STUDENTS FROM POOR FAMILIES AROUND THE REGION.

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS TO BUILD 3 CLASSROOMS AND 1 TOILET BLOCK AT SHRI HANUMAN NEW ENGLISH SCHOOL, WALSUNG, JATH TALUK, SANGLI DISTRICT, MAHARASHTRA STATE, INDIA, THAT CATERS TO 330 STUDENTS FROM POOR FAMILIES AROUND THE REGION.

Page 2

# FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS

TO BUILD 3 CLASSROOMS AND 1 TOILET BLOCK AT - ZILLA PANCHAYAT HIGH SCHOOL,

KARAKAMBADI, RENIGUNTA MANDAL, CHITOOR DISTRICT, ANDHRA PRADESH STATE, INDIA THAT

SERVES THE POOR AND UNDERPRIVILIGED CHILDREN IN INDIA.

PROVIDED SUPPORT TO OSAAT CHARITABLE EDUCATIONAL TRUST, INDIA WHICH USED THE FUNDS TO COMPLETE BUILDING 3 NEW CLASSROOMS AND 1 TOILET BLOCK AT GOVT. HIGHER PRIMARY SCHOOL, AMRUTHUR VILLAGE, KUNIGAL TALUK, TUMKUR DISTRICT, KARNATAKA, INDIA, THAT SERVES THE POOR AND UNDERPRIVILIGED CHILDREN IN INDIA.

### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

AGREES FORM 990 TO INTERNAL ACCOUNTING RECORDS

### FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

ANY BOARD OR EXECUTIVE MEMBER, DEEMED TO HAVE STRONG INFLUENCE OVER THE ORGANIZATION AND ITS STRATEGIC DECISION MAKING, IS REQUIRED TO SIGN AN ANNUAL DISCLOSURE STATEMENT WHICH AFFIRMS THAT THE PERSON HAS REVIEWED, UNDERSTOOD AND ACCEPTED THE CONFLICT OF INTEREST POLICY. THEY HAVE AGREED TO COMPLY WITH THE POLICY AND DISCLOSE ANY DIRECT OR INDIRECT ASSOCIATIONS ON AN ANNUAL BASIS.

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.